

WARRIOR CITIZEN

SPRING 2011



ONE ARMY ONE TEAM 20

A historical, unprecedented Army Reserve-lead, multi-component active duty sustainment brigade

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THE U.S. ARMY RESERVE

LOOKING FORWARD WITH 2020 VISION

ARMY RESERVE COMMAND TEAM

Lt. Gen. Jack C. Stultz

Chief, Army Reserve

Chief Warrant Officer 5 James E. Thompson

Command Chief Warrant Officer of the Army Reserve

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Command Sergeant Major of the Army Reserve

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If you've ever wondered about the future of the Army Reserve and where we are headed, check out the Chief, Army Reserve's 2020 Vision and Strategy message on page 4. The nation and the Department of Defense are at a seminal point in U.S. history. Lt. Gen Jack C. Stultz shares his vision and strategy for operationalizing the Army Reserve. The strategic decisions and direction chosen at this juncture sets the framework for the next decade and the future of the Army Reserve.

In this issue we highlight the Soldiers of Task Force Provider, a rear provisional multi-compo headquarters created in response to the mobilization and deployment of the 82nd Sustainment Brigade Headquarters, located at Fort Bragg, N.C. Commanded by an Army Reserve colonel, with mostly a Reserve Component staff running an active duty sustainment brigade, the unit not only exceeded the standards they were given in providing stability for the brigade, but "improved the foxhole," according to its commander, Col. Hector Lopez. Find out how on pages 20-25.

A special thanks goes out to Sgt. Jason A. Merrell and Spc. Charlotte Martinez, 361st Public Affairs Operations Center, for the excellent coverage of the Combat Support Training Exercise at Fort Hunter Liggett, Calif. They give us a visual glimpse of aerial drop and re-supply missions of the 421st and 282nd Quartermaster Companies to replicate a similar mission that would take place in Afghanistan.

We at Warrior-Citizen Magazine are thankful for your support with articles and photos. Your contributions have helped us improve the quality and variety of the magazine. In fact, the Office of the Chief, Public Affairs at Department of the Army announced in mid-March that the Warrior-Citizen Magazine took first place in category C, Magazine Format-Publications, in the 2010 Maj. Gen. Keith L. Ware Public Affairs Competition. Best in the Army! We are very proud of that recognition and want to thank all of our loyal writers and photographers for what they have contributed during the past year. We couldn't do it without you.

As always, we continue to need stories and photos from the field. Remember this is your magazine and it's a great venue through which to tell your command or unit story.

We hope you find this issue interesting and informative.

Paul R. Adams
Editor-in-Chief



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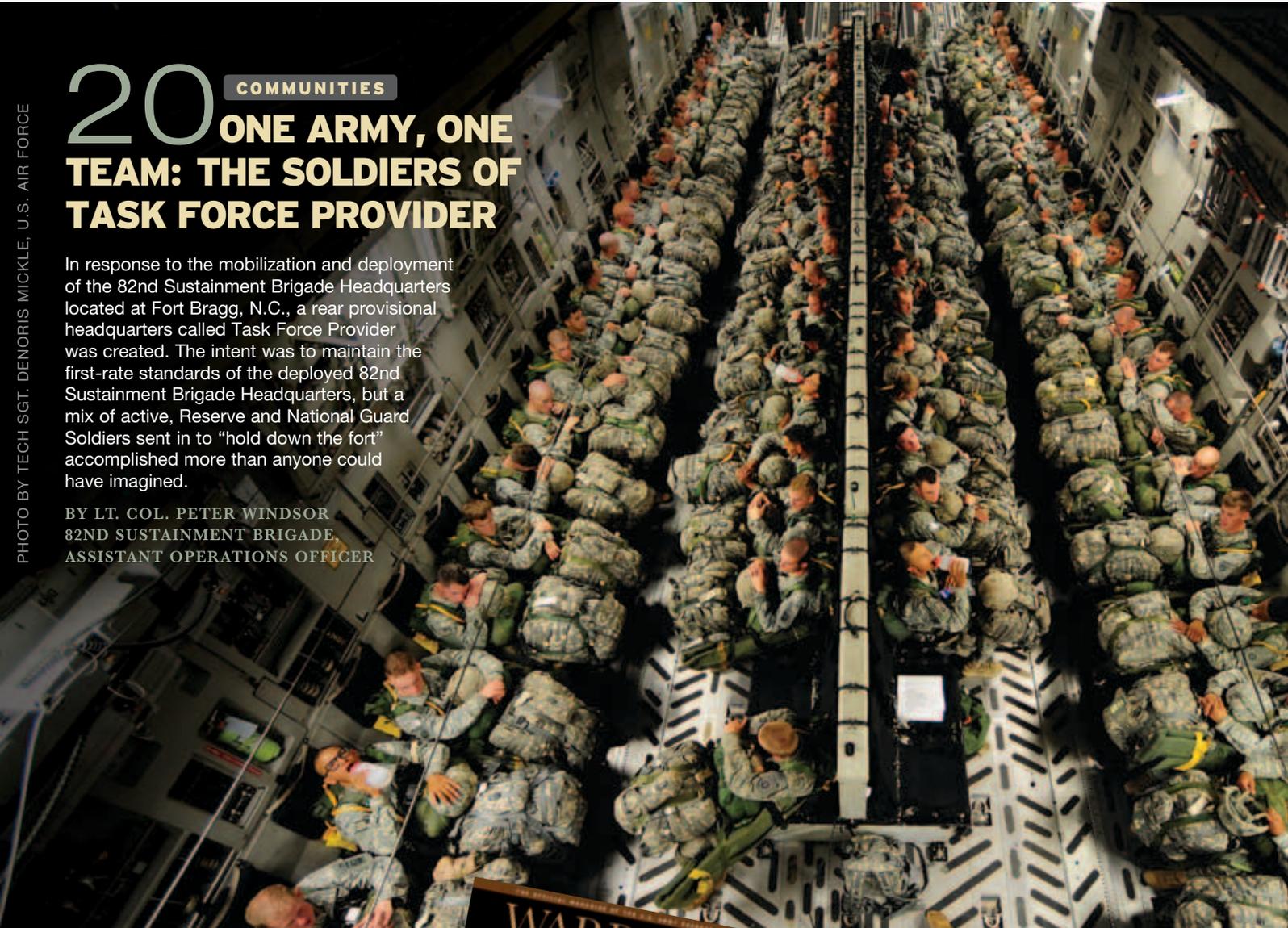
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In response to the mobilization and deployment of the 82nd Sustainment Brigade Headquarters located at Fort Bragg, N.C., a rear provisional headquarters called Task Force Provider was created. The intent was to maintain the first-rate standards of the deployed 82nd Sustainment Brigade Headquarters, but a mix of active, Reserve and National Guard Soldiers sent in to “hold down the fort” accomplished more than anyone could have imagined.

BY LT. COL. PETER WINDSOR
82ND SUSTAINMENT BRIGADE,
ASSISTANT OPERATIONS OFFICER

PHOTO BY TECH SGT. DENORIS MICKLE, U.S. AIR FORCE



ON THE COVER >>>

PHOTO ILLUSTRATION

By 2020, the Army Reserve will no longer be supplemental reinforcements, but a crucial element of the Army’s overall deployable strength and warfighting team.

See the story on page 4.



26 **COMMUNITIES** GREETINGS >>> FROM PUERTO RICO

A new chapter in Army Reserve history began when 1st Battalion, 389th Regiment, 1st Brigade, 98th Training Division (Initial Entry Training), 108th Training Command uncased its unit colors in Old San Juan, making it the first-ever Army Reserve drill sergeant battalion on the island.

BY CAPT. JENNIFER K. COTTON, 95TH TRAINING DIVISION, PUBLIC AFFAIRS

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Soldiers from the 421st Quartermaster Company, Macon, Ga., and Marines from the 3rd Marine Airwing, Miramar, Calif., joined forces during the CSTX to perform a series of aerial supply drops from a C-130 aircraft over Drop Zone Patricia. The training was more than just jumping out of an airplane, it involved learning how to properly get supplies to their comrades overseas.

BY SPC. CHARLOTTE MARTINEZ, 361ST PUBLIC AFFAIRS OPERATIONS CENTER

PLUS A DROP ZONE EXTRA

36 | YOU DROP 'EM, THEY RECOVER 'EM

When it lands in the drop zone, members of the 282nd Quartermaster Company, Montgomery, Ala., are there to recover it. Their experience will prepare them for supply drops in Afghanistan.

BY SGT. JASON A. MERRELL, 361ST PUBLIC AFFAIRS OPERATIONS CENTER

30 HEALTH + WELLNESS GET REAL

Army Reserve medical Soldiers must stay trained and qualified and part of this year's training culminated in a medical simulation warrior competition that took the medics training to a simulated battlefield where anything can happen, and did.

BY SPC. LISA SOULE, 314TH PUBLIC AFFAIRS OPERATION CENTER

RIGHT: PHOTO BY SPC. AMBER HOY, 314TH PUBLIC AFFAIRS OPERATIONS CENTER



ABOVE: PHOTO BY CAPT. JENNIFER K. COTTON, 95TH TRAINING DIVISION PUBLIC AFFAIRS

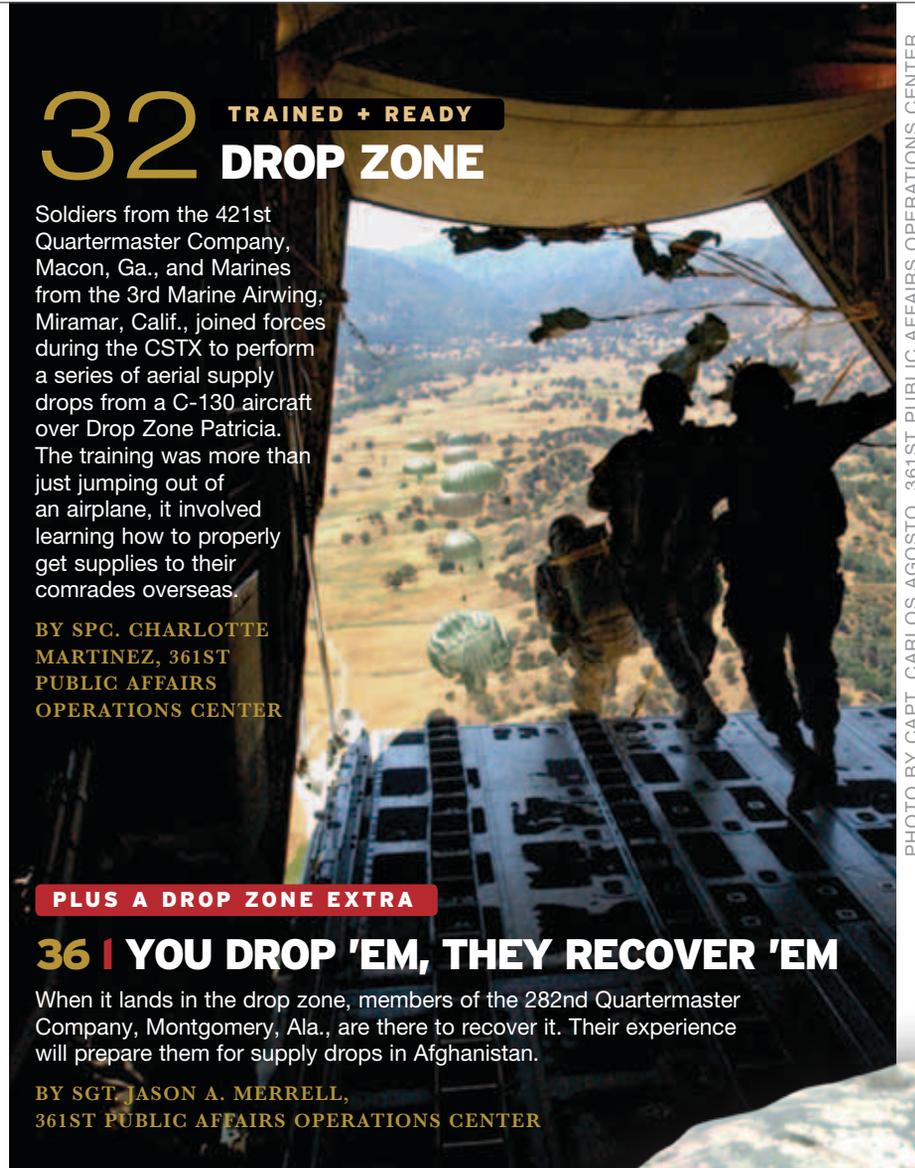
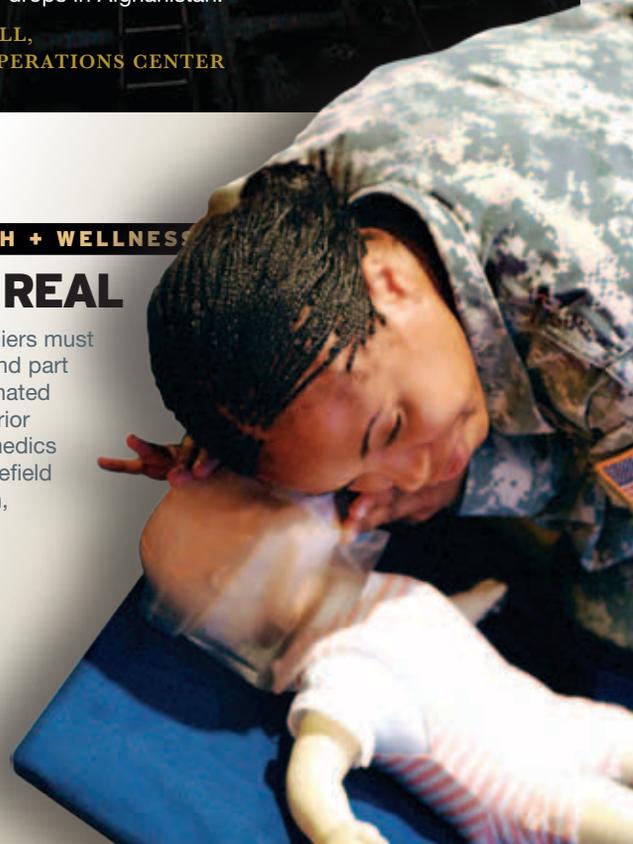


PHOTO BY CAPT. CARLOS AGOSTO, 361ST PUBLIC AFFAIRS OPERATIONS CENTER

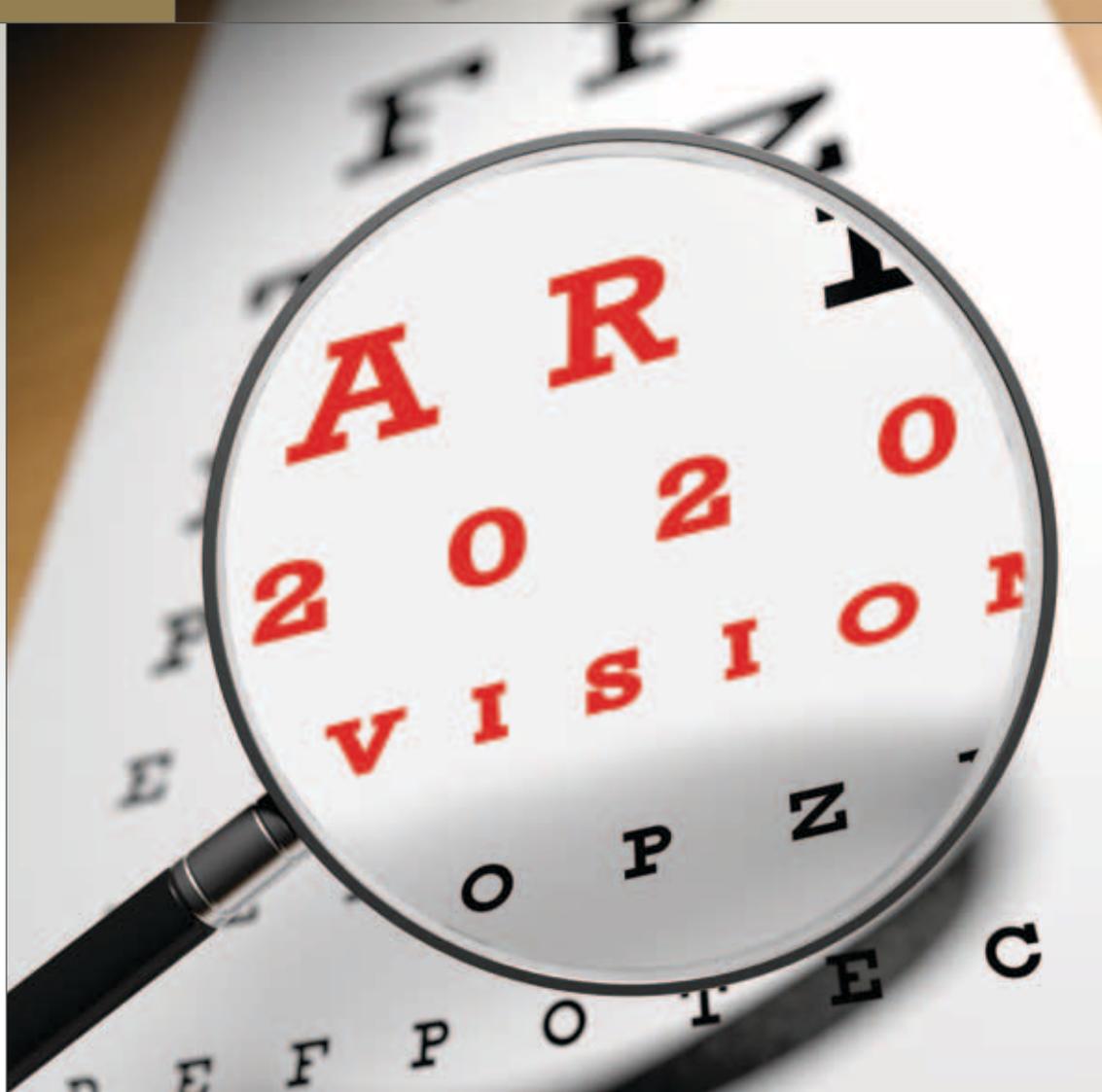




BY LT. GEN. JACK C. STULTZ
CHIEF, ARMY RESERVE AND
COMMANDING GENERAL,
U.S. ARMY RESERVE COMMAND

"I've never seen the relationship between the Active and Reserve Components better than it is now. Half of our Guard and Reserves are combat veterans. They are an operational force—and that makes us a fundamentally different and better Army."

— GEN. GEORGE W. CASEY JR.,
CHIEF OF STAFF OF THE ARMY,
REMARKS AT AUSA WINTER SYMPOSIUM



U.S. Army Reserve 2020 vision & strategy

An operational force providing strategic depth in an era of persistent conflict

"We absolutely have to have an operationalized Reserve."

That's what Gen. Peter Chiarelli, vice chief of staff of the Army, called the fourth assumption in a recent Army Times article, expanding on the three assumptions given by Defense Secretary Robert Gates for the anticipated reduction of troops. The end-state of a leaner Active Component takes into consideration the currently in-progress withdrawal and reduction of U.S. forces in both Iraq and Afghanistan and assumes that there will be no additional contingency requirements for major ground forces over the next several years.

A

ccording to Chiarelli, the Reserve Component is the next and final essential element of the equation, and I couldn't agree more.

We have been, and are now, in changing and uncertain times. The evolution of the Army Reserve as an operational force is a reflection of the need to provide flexible and responsive capabilities in a complex security environment. A decade of persistent conflict has honed the skills of a ready, integral and proven component of our expeditionary force.

The coming decade requires our continued engagement around the globe as an operational force in support of our National Security Strategy. The strategic decisions and direction chosen at this juncture sets the framework for the next decade, and the future of the Army Reserve.

I recently documented my vision for the Army Reserve as an operational force, how we can achieve it and why we must move now to make this an enduring reality.

The Army Reserve 2020 Vision and Strategy document confirms who we are, what we believe, what we do and where we are going. It establishes the foundations for operational concepts and strategies required

for us to remain an enduring operational force; organized, modernized, postured and resourced to provide support to the Total Army, combatant commanders and civil authorities, as needed.

Army Reserve forces are no longer supplemental reinforcements, but a crucial element of the Army's overall deployable strength and warfighting team. We provide integral support units and specific functions as an element of the operational force, with a specialized range of capabilities.

THE OPERATING FORCE

The Army Reserve is structured to provide forces for full-spectrum operations and steady-state security cooperation missions. Many civil affairs, medical, transportation and information operations capabilities reside exclusively, or predominately, within the Army Reserve. Under Army Force Generation, our ability to predictably and routinely mobilize trained and equipped Army Reserve units, both reliably and responsively, is essential to meeting the operational requirements for our nation's security.

THE GENERATING FORCE

Army Reserve units support force generation through initial-entry military training, mobilization support and professional military education, as well

“Prevailing in today's wars requires a Reserve Component that can serve in an operational capacity—available, trained and equipped for predictable routine deployment.”

— QUADRENNIAL DEFENSE REVIEW REPORT, FEBRUARY 2010

OUR VISION

As an enduring operational force, the Army Reserve remains the premier force provider of America's Citizen-Soldiers for planned and emerging missions at home and abroad. Enhanced by civilian skills that serve as a force multiplier, we deliver vital military capabilities essential to the Total Force.

as sustainment of Army units and personnel (all components) for full spectrum operations. Given its structure, geographic spread and experience base, the Army Reserve is well suited for future generating force activities and missions. This capacity to augment the training base, mobilization stations and institutional or garrison activities is critical to the Army's ability to train, equip and deliver combat forces worldwide. Under the ARFORGEN model, the generating force may also be used in an operational role to provide foreign military training abroad or assist with domestic disaster response.



PHOTO BY STAFF SGT. MARK BURRELL, 210TH MOBILE PUBLIC AFFAIRS DETACHMENT



PHOTO BY STAFF SGT. MARK BURRELL, 210TH MOBILE PUBLIC AFFAIRS DETACHMENT

“The questions are already being asked: Hey, we’re (basically) out of Iraq—why are we still mobilizing Guardsmen and Reservists? And the answer is: we built this Army so we couldn’t go to war without them. We are inextricably tied to them—and they keep us tied to the American people.”

— GEN. GEORGE W. CASEY JR.,
CHIEF OF STAFF OF THE ARMY,
REMARKS AT AUSA WINTER SYMPOSIUM

SECURITY COOPERATION

Army Reserve capabilities are well-suited to support and participate in security cooperation activities and peace operations worldwide. Security cooperation builds relationships with partner nations that promote specified U.S. interests, develops allied and friendly capabilities for self-defense and coalition operations and provides U.S. forces with peacetime and contingency access. Our forces are ideally suited to support missions that improve infrastructure, security and institutions within foreign nations of strategic interest to the United States. Our Citizen-Soldiers have extensive operational experience and offer relevant civilian skill sets needed for international engagement activities in support of Combatant Command requirements.

The Army Reserve, as an enduring operational force, will be capable of providing support across the full spectrum of military operations at home and abroad in Joint, Interagency, Intergovernmental and Multi-national environments. Security cooperation and capacity-building partnerships will also provide opportunities to maintain the unparalleled experience and training levels of our operational force as we draw down in Iraq and Afghanistan, especially within the current resource constrained environment.

DISASTER RESPONSE

Now and into the future, the Army Reserve stands ready to provide military support to domestic agencies, states and local governments for Homeland Defense and disaster response. With the repositioning of many Army Reserve units at better equipped joint installations with top notch training facilities under BRAC 2005, we are in a much better position to support these types of missions. The next step is to work with the Army and the Department of Defense to push for changes to national laws that limit access and responsiveness of Army Reserve units to these missions.

Ultimately, The Army Reserve 2020 Strategy supports the National Military Strategy by envisioning an enduring operational Army Reserve in full support of combatant commanders and Army requirements in an uncertain security environment. My primary objective is to achieve:

- An Army Reserve that is manned, equipped, trained and employed as an operational force, fully integrated into the Total Army.
- An Army Reserve transformed to provide expeditionary enablers to the Total Army, meet Combatant Command requirements and maintain strategic depth.
- A restored, reconstituted and ready Army Reserve prepared for future full spectrum operations in support of combatant commanders.
- A high quality, all-volunteer Army Reserve of leaders, Soldiers and civilians, supported by a network of Families and employers.

GETTING THERE

Although now an integral part of the total force, legislative changes are required to lay the groundwork for budgetary support in order for the Army Reserve to remain operational beyond the drawdown in Iraq and Afghanistan. Currently funded as a strategic reserve, failure to gain legislative change to these authorities limits the ability of the Army Reserve to provide operational forces as required under the ARFORGEN model.

The Army Reserve must be fully integrated into Total Army processes and resourcing necessary to effectively support security cooperation missions worldwide. Steady-state security cooperation missions, in the absence of other assigned or deployable missions, allows the Army Reserve to retain its operational culture and sustain itself as an element of the operational force.



PHOTO BY MAJ. COREY SCHULTZ, U.S. ARMY RESERVE COMMAND PUBLIC AFFAIRS OFFICE

THE RISK OF GOING BACK

In the absence of necessary legislative changes, the Army Reserve will soon revert back to a strategic reserve. The risk associated with reverting to a 'one weekend a month, two weeks a year' strategic reserve is significant.

Today's Army Reserve Soldiers joined or re-enlisted to be a part of the operational force and have an expectation for operational employment. It is imperative to retain these experienced Soldiers by providing them with operational missions. In contrast, the Soldiers of the legacy, strategic reserve left service in significant numbers from 2004 to 2006. Reverting to a strategic reserve would entail a similar significant loss of our most operationally experienced Army Reserve Soldiers.

The ability to retain Soldiers and allow them to migrate between their civilian, Reserve and active careers creates a continuum of service that enables them to meet the needs of service to the nation, their Families and their civilian careers. The potential

impact of this long-studied issue is significant: the cost-savings of stream-lining systems, the efficiencies gained from simplification of integrating benefits and most importantly, the ability to stem the permanent loss of trained, experienced Soldiers.

Additionally, a continuum of service allows for the flexibility and optimization of the special skills and functions which make up a significant portion of Army Reserve capabilities—all of which are essential to the Total Force.

In terms of our Soldiers, this continuum can finally account for the intangible—the dedication and service of a Soldier to our nation. This should never be impeded by outmoded, bureaucratic complexity.

KEEPING OUR FOCUS

The nation and the Department of Defense are at a seminal point in U.S. history. With the drawdown of forces in Iraq nearing, and the drawdown in Afghanistan proposed within the next several years, a decline in Department of Defense budgets is expected for the near to mid-term while still preparing for future operations in an unstable and complex security environment. Choices made now will determine the Army force mix and capability in 2020.

Simply put, we are an operational Army Reserve that efficiently provides support to the Army and combatant commanders. When employed as an operational force, the Army Reserve offers both strategic and operational depth, while providing a cost-effective solution in a resource-constrained environment. ☒

ARMY RESERVE CAPABILITIES

MEDICAL: The majority of the Army's medical capability resides within the Army Reserve. By 2017, the Army Reserve will have nearly 70 percent of all Army medical authorizations. The Army Reserve's unique balance of civilian and military medical experience makes it the optimal choice for medical security cooperation missions involved in Humanitarian Assistance/Disaster Response and Building Partner Capacity.

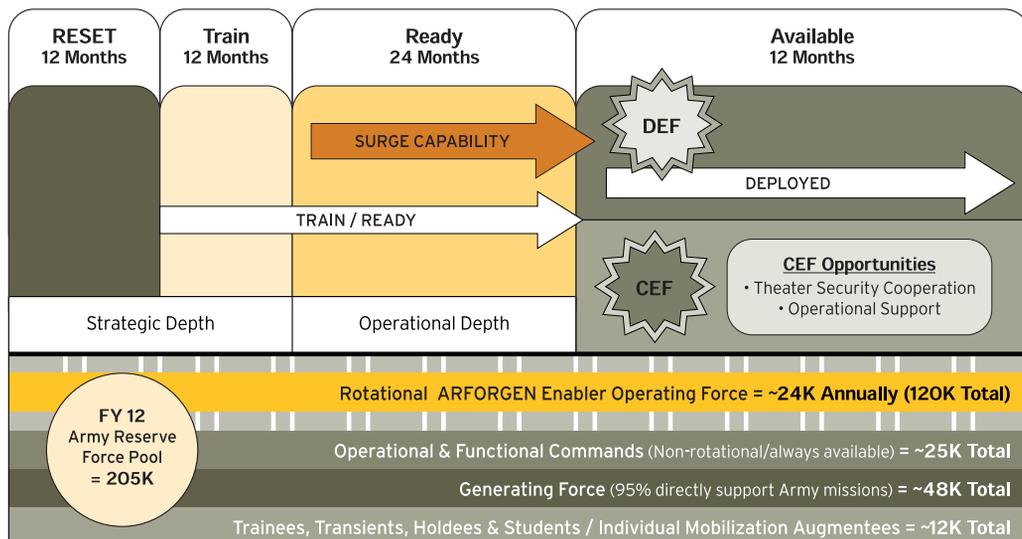
ENGINEER: A significant portion the Army's engineer capability resides within the Army Reserve. By 2017, the Army Reserve will have nearly 30 percent of all Army engineer authorizations. Some engineer capabilities reside almost exclusively or predominantly within the Army Reserve, such as vertical and horizontal construction. These particular capabilities are essential to building infrastructure and facilities for under-developed partner nations.

TRAINING SUPPORT: The flexibility of the training support capability within the Army Reserve provides a unique asset to the Army. Beyond institutional training, the Army Reserve can leverage these skills sets to provide direct support to security cooperation missions involved in foreign military training and Security Force Assistance.

PHOTO COURTESY U.S. ARMY RESERVE



Strategic & Operational Depth for the Total Army



blogs + websites

The Web offers many free, interactive resources to help Warrior-Citizens and their Families make informed decisions regarding their health, finances, career and education. Here are some of the latest new and useful online tools for Soldiers.



MYARMYRESERVE.COM



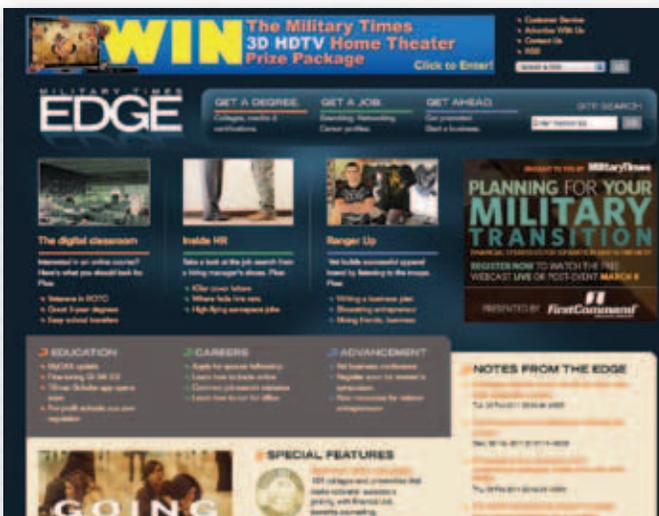
CONNECTING YOU TO SOLDIERS, RESOURCES, FAMILIES AND THE LEADERSHIP

of the Army Reserve, MyArmyReserve.com gives you the ability to access the most relevant, intriguing and up-to-date information about the Army Reserve. More importantly, you can Join the Conversation! Share your feedback, your stories and connect with other Army Reserve Social Media sites through MyArmyReserve.com. You can also find the all-new digital and interactive version of "Warrior-Citizen" magazine here. So, if you want to know what's the latest news from the top, connect with Soldiers and Families or find the resources you need, visit MyArmyReserve.com.



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COMPREHENSIVE SOLDIER FITNESS: STRONG MINDS, STRONG BODIES. The program, based on 30-plus years of scientific study and results, uses individual assessments, tailored virtual training, classroom training and embedded resilience experts to provide the critical skills our Soldiers, Family members and Army civilians need. CSF marks a new era for the Army by comprehensively equipping and training our Soldiers, Family members and Army civilians to maximize their potential and face the physical and psychological challenges of sustained operations. We are committed to a true prevention model, aimed at the entire force, which will enhance resilience and coping skills, enabling them to grow and thrive in today's Army.



the future of reserve Soldiers in afghanistan

WHEN IS THE DRAWDOWN STARTING? WILL I FIND A JOB WHEN I GET HOME? LT. GEN. JACK C. STULTZ, CHIEF OF THE ARMY RESERVE, ANSWERS SOLDIERS' QUESTIONS.

STORY AND PHOTOS BY STAFF SGT. MARK BURRELL, 210TH MOBILE PUBLIC AFFAIRS DETACHMENT

TOP: A Soldier from Company C, 2nd Battalion, 327th Infantry Regiment, 1st Brigade Combat Team, 101st Airborne Division sets up an observation post on a remote hilltop in northeastern Afghanistan.

RIGHT: Taking a moment to get to know his Soldiers and have a laugh, Lt. Gen. Jack C. Stultz, chief of the Army Reserve, asks Soldiers questions about their jobs while being deployed to eastern Afghanistan attached to Task Force Bastogne during a town hall meeting at Forward Operating Base Fenty.

NANGARHAR PROVINCE, Afghanistan

— The Chief of the Army Reserve visited with deployed Army Reserve troops at Forward Operating Base Fenty in eastern Afghanistan's Nangarhar Province, Jan. 21, 2011.

"What I always stress whenever I get to talk to a group, whether it's in public or in front of Congress, is how much our nation needs to appreciate what you do. You are a national treasure," said U.S. Army Lt. Gen. Jack C. Stultz to a group of about 50 Army Reserve Soldiers.



During his two-day whirlwind tour of Afghanistan, Stultz was slated to visit more than 400 U.S. Army Reserve Soldiers stationed throughout six different bases.

Stultz spoke about his early experiences in the military and how much things have changed for the Army, but particularly the Army Reserve.

"This is a totally different Army and a totally different Army Reserve than when I entered back in the '70s. Our nation, I don't think really understands or appreciates what you do," explained Stultz.

"These are Soldiers who have jobs, have Families, have homes that are willing to leave that to go serve their country and risk their lives."

With the upcoming drawdown of forces in Iraq, he answered questions on what the future of Afghanistan holds for men and women in the U.S. Army Reserve.

"We've been told that we're going to start to draw down this summer," Stultz said. "Nobody knows what that means. One person leaves or a lot of people leave, we don't know. So we are uncertain what that looks like, but we have to plan for it."

He added that it wasn't a choice anymore whether or not to use Army Reserve Soldiers in Afghanistan or Iraq, but rather it is where the majority of the Army's support capabilities lie.

Yet, there is a transformation that needs to take place still. Stultz talked about making the Army Reserve leaner and more functional.

"I was really excited when he talked about the transformation into an operational element," said 1st Lt. Sara B. Nash, a postal officer assigned to the 387th Human Resources Company attached to Task Force Bastogne. "He's talking about getting rid of excess positions and the people [who] don't deploy. It's frustrating time and time again [that] units deploy and the full-time staff doesn't."

Nash said she was also impressed about the connections that Stultz is making with businesses on behalf of Army Reserve Soldiers who frequently deploy.

"A lot of my Soldiers have lost their civilian jobs because of the high [operational tempo]," Nash explained. "So if they can go home and have an option to go to a website and look for truck



During a visit with Army Reserve Soldiers, Lt. Gen. Jack C. Stultz, chief of the Army Reserve, handed coins and recognized certain individuals deployed to eastern Afghanistan attached to Task Force Bastogne during a town hall meeting.

“We’ve been told that we’re going to start to draw down this summer. ...we are uncertain what that looks like, but we have to plan for it.”

— LT. GEN. JACK C. STULTZ, CHIEF, ARMY RESERVE AND COMMANDING GENERAL, U.S. ARMY RESERVE COMMAND

driving positions for companies that are looking for personnel [who] are in the Army Reserve and know that they can be deployed, I think it’s excellent.”

Nash, a native of Topeka, Kan., who has more than 12 years in the military, added that she was impressed with Stultz visiting her Soldiers at such a small forward operating base.

“It’s a huge morale booster for my troops that I’ve noticed,” said Nash. “You don’t see a three-star general every day.”

Pfc. Matthew V. Walden agreed.

“We actually have a picture of him up in our office that makes this unique,” said Walden, a hospital logistics specialist from Saint George, Utah, assigned to the 971st Medical Logistics Company attached to Task Force Bastogne.

“He flowed from topic to topic and wasn’t rehearsed, so that kept our attention.”

It isn’t hard to keep these deployed Soldiers’ attention when talking about deployments, benefits and the future of Army Reserve Soldiers. Yet, Stultz took more time out of his schedule to recognize and coin certain individuals for their recent efforts before boarding a UH-60 Black Hawk for his next destination. ✪

Lt. Gen. Jack C. Stultz, chief of the Army Reserve, speaks to about 50 Army Reserve Soldiers deployed to eastern Afghanistan attached to Task Force Bastogne during a town hall meeting at Forward Operating Base Fenty.



CAR's meet and greet tour

BY TYRONE WALKER
210TH MOBILE PUBLIC AFFAIRS
DETACHMENT

Lt. Gen. Jack C. Stultz greeted and met hundreds of Army Reserve Soldiers serving in Operation Enduring Freedom in Afghanistan during a January 2011 tour.

During a three-day trip that included stops in Nangarhar, Helmand, Kandahar and Paktika provinces, Stultz visited Reserve Soldiers serving at Camp Eggers, Forward Operating Base Fenty, Forward Operation Base Sharana, Bagram Airfield, Forward Operating Base Leatherneck and Kandahar Airfield. As of mid-January, more than 6,000 Army Reserve Soldiers serve in bases, camps and outposts in Afghanistan.

In all, Stultz visited and dined with Soldiers from more than 20 units. He awarded a Purple Heart, re-enlisted 17 Soldiers, pinned 25 Combat Action Badges on Soldiers and presented his commander’s coins to nearly 50 Soldiers. ✪

ABOVE: Army Maj. Gen. Raymond Carpenter, acting director of the Army National Guard, meets with Lt. Gen. Jack C. Stultz, chief of the Army Reserve, at Camp Eggers in Kabul, Afghanistan to discuss issues ranging from changes in the National Guard and Reserve, recruiting and retention, deployment cycles and Soldier resiliency.



PHOTO BY CAPT. ANTHONY DEISS, 196TH MANEUVER ENHANCEMENT BRIGADE PUBLIC AFFAIRS

army honors best in food service

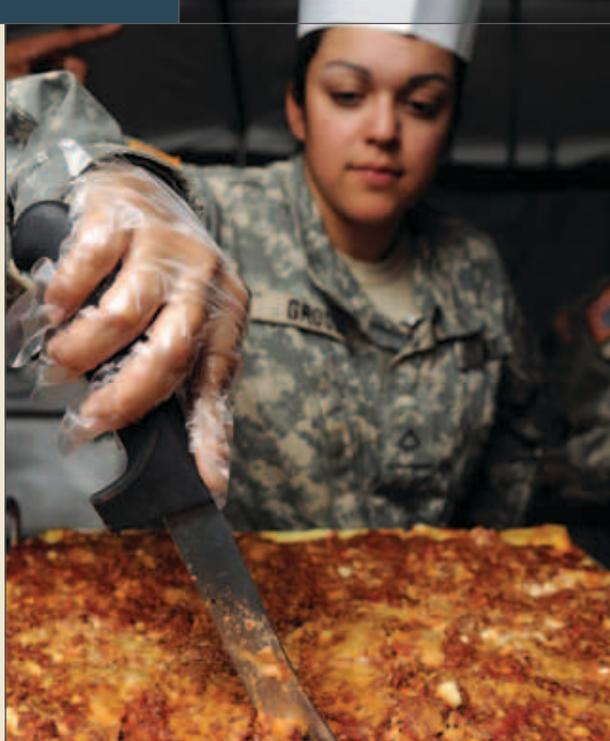
BY MATTHEW MONTGOMERY,
ARMY NEWS SERVICE

FORT LEE, Va. — The 824th Quartermaster Company, Fort Bragg, N.C., and the 1011th Quartermaster Company, Independence, Kan., were chosen by the Department of the Army G-4 and the Joint Culinary Center of Excellence at Fort Lee as the winner and runner-up respectively in the Army Reserve category of the Philip A. Connelly Awards Program for Excellence in Army food service.

The two Reserve units joined two active Army units, two National Guard units and four Garrison units (large and small) that were also selected as winners and runners-up in the annual program.

The program is managed by the Quartermaster School's Joint Culinary Center of Excellence and co-sponsored by the International Food Service Executives Association (IFSEA) and the Department of the Army. It is named in honor of the late Philip A. Connelly, past president of IFSEA.

The winners and runners-up will be honored later in 2011 during the Joint Services Excellence in Food Services Awards Ceremony in Chicago. The winning unit will receive a trophy bowl and the runner-up will receive a plaque. Soldiers from both units—typically, one leader from each food service team—will be selected to attend a cooking school. 🍴



the chow is mighty fine

STORY AND PHOTOS BY SPC. ELISEBET FREEBURG, 143RD SUSTAINMENT
COMMAND (EXPEDITIONARY) PUBLIC AFFAIRS

FORT BRAGG, N.C. — With four hours until their impending deadline, Soldiers scurried around the camouflaged mobile kitchen trailer, gathering foodstuff, while teasing and joking with one another.

Food service specialists from the 824th Quartermaster Company, Fort Bragg, N.C., competed here Nov. 20, 2010, for the Department of Army level of the Philip A. Connelly Awards Program to recognize units for superb performance in the field kitchen division of Army food service.

The 824th's menu for the day consisted of lasagna, salad, broccoli, vegetable soup, garlic bread and devil's food cake, as well as coffee, water and iced tea.

"Definitely the best feeling has to be that first slice of lasagna you serve," said Pfc. Leila Groom, who made the lasagna.

After competing with 12 other teams at the Army Reserve level of the competition in June, the 824th Quartermaster Company, along with three other units, was selected to continue. Every unit began with 1,000 points. Teams lost points as evaluators spotted criteria violations.

"Just the fact that they made it to this level, they're all winners," said Chief Warrant Officer 4 Jose V. Molano, a competition evaluator from the Joint Culinary Center of Excellence (JCCoE), Fort Lee, Va.

With more than 100 cumulative years of food service experience, the three evaluators were from the International Food Service Executive Association (IFSEA), Army Reserve Medical Command and the JCCoE.

Areas evaluated included field sanitation, appearance, maintenance of equipment, kitchen site selection and layout, food preparation and quality.

To prepare for competition, the team began cooking lasagna in February as the staple food for the unit's monthly battle assemblies.

"It [the lasagna] was horrible at first," said Groom. "We tried everything and finally got it down."

They initially carried out practice runs at their Reserve Center,



sculpting their way to gold

STORY AND PHOTO BY SUSANNE BARTSCH, PUBLIC AFFAIRS, USAG GRAFENWOEHR

FAR LEFT: Pfc. Leila Groom, a food service specialist, 824th Quartermaster Company, cuts hot lasagna into pieces before serving at the Philip A. Connelly food service competition, field kitchen category.

LEFT: Pfc. Suehelen Batista, a food service specialist, 824th Quartermaster Company, prepares slices of devil's food cake for serving while competing in the field kitchen category of the Philip A. Connelly Food Service Awards program.



both inside the dining facility and outside the building, with one site test in March.

The competition wasn't all cooking for the 824th troops.

The unit spent about four days preparing the site, raising tents and creating an operations center. About 40 Soldiers spent the week at the site, living in large tents. Soldiers were assigned to various warrior tasks around the site, like training on techniques to clear buildings of potential threats and guarding the entry control point and perimeter to ensure the safety of everyone inside.

"We're learning things here we can apply downrange [on deployment]," said Spc. Antwion Horton, assigned to guard duty at the ECP.

After evaluation day, work wasn't over yet. Over the next two days, Soldiers deconstructed the field site by disassembling tents, transporting equipment offsite and much more.

"For me, it's a very humbling experience to lead during this event," said 1st Sgt. Kenneth Wioskowski, the senior enlisted Soldier for the 824th Quartermaster Company.

His troops showed skill, motivation and esprit de corps, he said.

What Groom enjoyed most about competing was the attitude of her teammates, she said. "It's just the energy that everyone gives out."

"I'm proud of my guys," said Capt. Damon Robinson, commander, 824th Quartermaster Company. "This has been a long, tough journey and we've grown as a unit. The fruits of their labor are showing today." ❏

LUXEMBURG — In November 2010, the U.S. Army Culinary Arts Team (USACAT) competed against nine military teams from other countries in the Culinary World Cup here. Although they did not finish in the top three, the team won gold for its cold food table and Army Reserve Sgt. Trent Skinner, the team's sculptor, won a gold, five silver and one bronze medal for his sculptures that accompanied the meals on the USACAT's cold food table. The team finished the competition winning a bronze medal in the hot dinner category.

The Culinary World Cup went to the Swedish Military Team with the military teams from Switzerland and Germany coming in second and third respectively.

The competition consisted of a cold food table display featuring seven three-course meals and the preparation of a hot, three-course meal for 100 people in a field kitchen.

"I love cooking because it allows you to be creative every day," said Skinner.

Skinner, 40, is a free-lance sculptor who does ornamental sculpturing and ice carving in his hometown of Las Vegas. Serving on active duty from 1987 to 1998, and a former USACAT alternate in the early '90s, he joined the Army Reserve in August 2009 and is now back on the team.

He's assigned to the 645th Transportation Company from Las Vegas.

Two other Army Reserve Soldiers who were appointed to the USACAT team were Staff Sgt. Joseph Parker of the 841st Engineer Battalion, Miami, Fla., and Spc. Jeffrey Vaughan assigned to the 55th Sustainment Brigade from Fort Belvoir, Va. The three Soldiers were the first Army Reserve Soldiers to be appointed to the team that has been a joint team, open to service members from all branches, since 2008.

The Culinary World Cup is held every four years in Luxembourg. In October 2012, the USACAT will participate in the World Culinary Olympics to be held in Erfurt, Germany. ❏

Staff Sgt. Joseph Parker, Spc. Jeffrey Vaughan and Sgt. Trent Skinner, left to right, work on the sculptures for the 2010 U.S. Army Culinary Arts Team display at the Culinary World Cup competition in Luxembourg. Parker and Vaughan are team apprentices and Skinner is the sculptor for USACAT.



STORY AND PHOTO BY
STAFF SGT. TOSHIKO FRALEY,
81ST REGIONAL SUPPORT
COMMAND PUBLIC AFFAIRS

“People’s lives
depend on our
work. It has to
be done right.”

— SILAS W. SILVERS JR., HEAVY MOBILE
EQUIPMENT REPAIRER SUPERVISOR,
81ST REGIONAL SUPPORT COMMAND



RIGHT: Darius Taylor
works on a military
vehicle at the 81st
Regional Support
Command’s Equipment
Concentration Site 124
on Fort Jackson, S.C.

keeping the force moving



FORT JACKSON, S.C. —

Supporting dozens of Army Reserve units and ensuring hundreds of vehicles are ready to roll at a moment’s notice is the job of a small group of military technicians here.

The 81st Regional Support Command’s (RSC’s) Equipment Concentration Site (ECS) 124 manager, Billy Adams, is responsible for the 42 employees

who support all Reserve units in the region by storing equipment and maintaining the upkeep of military vehicles, communications equipment and small arms.

Adams said unit commanders do not have to worry about scheduling maintenance of their own vehicles, because his team takes the initiative to make sure all equipment and vehicles stored at the facility are ready to go for each unit to accomplish its mission.

Every piece of equipment at the ECS has a yearly service number to help technicians track scheduled maintenance.

Throughout a week, the warehouse leader, service technicians and an inspector walk around the large property where trucks, Humvees and trailers are kept—looking for potential issues.

“If they see a tire that is low, it gets fixed,” Adams said about his team being proactive.

ECS 124 has a double mission according to Adams. From storing bulking equipment to helping maintain a large number rolling stock, the Army Reserve team stays busy throughout the year.

“Here, we are able to assist those units [that] are unable to store their own equipment and don’t have the tools to maintain them,” he said. “We also work on equipment that the units keep at their unit, which is like the Air Maintenance Support Activity mission.”

The team’s goal is to have each maintenance request complete within 30 days. But such factors as budget and availability of parts can extend that time, according to Adams.

“Units overseas or scheduled to deploy also have priority for parts and maintenance,” Adams said.

Silas W. Silvers Jr., a heavy mobile equipment repairer supervisor, said as long as there is a military there will be equipment that needs to be repaired.

“People’s lives depend on our work,” he said while repairing a transmission case on a large truck.

For the Reserve military technician team, ethics play a very important role in their daily mission.

Silvers said the 81st RSC mission is an important part of the equation to take the Soldiers to the fight. He said he always remembers something he read on the back of the Army’s Preventive Maintenance Monthly.

It read, “Would you stake your life right now on the condition of your equipment?”

Silvers asks his team members if they would stake their fellow Soldier’s life on their work.

“It has to be done right. That’s somebody’s life,” he said.

As Soldiers arrive each weekend to battle assemblies across North and South Carolina, ECS 124 mechanics, technicians and support staff take pride in their work knowing Reserve Soldiers have the best equipment for today’s mission at home and abroad. ❏

SOLDIERS

TOWN HALL

WITH COMMAND SGT. MAJ.
MICHAEL D. SCHULTZ



Recently the Army Reserve’s top enlisted Soldier held a Town Hall meeting with officers and NCOs from the National Capital Region. The main points that came out front and center were getting back to basics of leadership, keeping communication alive and parity with the active Army. Here are just a few questions from senior leadership about those concerns.

What are we doing about non-participants and non-deployables?

There’s no magic wand or policy that needs to come and create new policy. It’s about holding leadership accountable and enforcing the rules. Part of shaping the force is eliminating overstrength. Maybe that means, for some, going into the IRR. A lot of Soldiers think that this means that they don’t get to be a useful part of the military in the IRR, but you could still get a good year there. The IRR is not a phantom position and you could get more training and education in one year in the IRR than you think. Older NCOs need to find a valid position—no camping. It’s the business of taking care of those Soldiers below us and that means getting the right people in good positions and moving others into different positions, so that Soldiers can grow professionally. “The ones who do the right thing get to stay on the team.” It’s all about enforcing the standards, and that’s something that all leaders need to keep doing. You don’t just “sit and serve”—it’s a moving and evolving process that requires flexibility. We’re looking for active participation and making sure that Soldiers are following the rules.

I hear that the AGR program is going away?

No, it is not going away. However, the goal is to change it so it is more compatible. A lot of AGRs grumble because they feel like TPU Soldiers take center stage, but that’s because there are 186,000 TPU Soldiers and 16,000 AGRs.

What are the budgets going to look like?

There are a lot of things that have to be shaken out before we can determine what the budgets look like. Ideally we’ll have more opportunities to go out on missions to be more productive. This doesn’t have to mean deployments. This can mean going out on real-world missions, training with real world experience instead of just drills. This is the ideal way ahead for the future.

For the full Q&A from the Soldiers Town Hall, visit the Army Reserve site at www.usar.army.mil/arweb/soldiers/Pages/townhall.aspx.

go

STORY AND PHOTOS BY SGT.
1ST CLASS PHILLIP EUGENE,
412TH THEATER ENGINEER
COMMAND PUBLIC AFFAIRS

task force "see-smurf"

369th Firefighters Enhance Homeland Security

NORRISTOWN, Pa. — The military responding to emergencies at home has long been considered the responsibility of the National Guard, but in the event of a national disaster that overwhelms state and local responders, Army Reserve Soldiers from the 369th Engineer Detachment (Firefighting) could be among the first on the scene.

Members of the 369th were the first Soldiers to join a task force that specializes in the search and extraction of victims from urban areas after major disasters. The commitment began on Oct. 1, 2010, with U.S. Army Northern Command, a subordinate of the Department of Homeland Security. In order to meet the specialized requirements, they were also the first military organization to graduate from the Urban Search and Rescue Technical Program's entire search and rescue series.

If called by the Department of Defense, the Norristown, Pa. unit has a two-year commitment to respond to a disaster similar in magnitude to Hurricane Katrina or a terrorist attack like 9/11.

The task force is commonly known by the acronym that bears its name, CCMRF, which is pronounced, "see-smurf." The first C in the acronym stands for CBRNE or "Chemical, Biological, Radiological, Nuclear and High-Yield Explosives." The other four letters stand for Consequence Management Response Force.

The CCMRF mission includes supporting civilian authorities when disasters overwhelm state and local responders. "Within 24 to 72 hours, we have to be on the ground," said Sgt. 1st Class Timothy McCool, the unit's fire chief.

To prepare for their new role, the Soldiers trained on Urban Search and Rescue techniques for 70 days at The Florida State Fire College in Ocala. The Directorate of Homeland Operations mandated that the training elevate the firefighters' capabilities to FEMA standards. The 369th, now certified in all levels, can operate independently, or they can augment a team from FEMA.



Sgt. Seth Berman, left, and Spc. Christopher Feder, 369th Engineer Detachment (Firefighting), use the buddy system to check each other's equipment before rappelling from a building.



“The Soldiers are involved; they’re motivated and they’re very astute to the learning techniques being provided to them.”

—JEFF HARRIS, U.S. ARMY NORTHERN COMMAND OFFICIAL

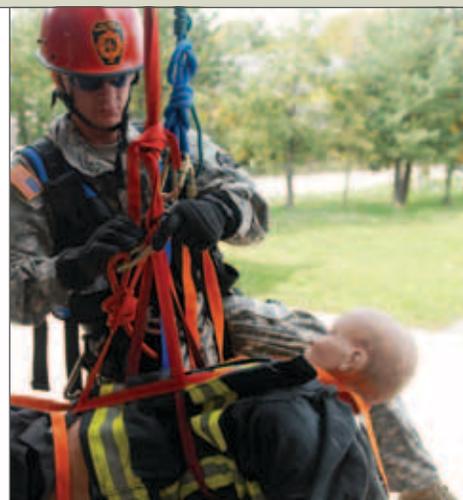
“We’re also trained to operate in Level-B protective clothing, which is essentially those big white suits you see HAZMAT [hazardous materials] teams wearing,” said Spc. Christopher Feder, a 369th firefighter.

“They worked six days a week, 12-hour days,” McCool said. “Ninety-two degree heat, 70 percent humidity they were in Level-B suits training.” McCool added that they are the first Army Reserve Soldiers to be CCMRF-qualified.

In what will be an ongoing effort to stay proficient, they supplemented their training by practicing rope rescue techniques from tall buildings at the Montgomery County Fire Academy in Norristown, Pa. “The Soldiers are involved; they’re motivated and they’re very astute to the learning techniques being provided to them,” said Jeff Harris, a USNORTHCOM official who observed the training.

Harris said the Soldiers impressed him with their ability to retain the different rope tying techniques, as well as the other skills that made up the curriculum. “Depending upon each incident there’s a different technique, or tactic,” Harris said. “It’s pretty difficult to remember all those skills because they’re perishable.”

While this kind of training is in preparation for worst-case scenarios he hopes will never transpire, Harris said he has no problem reporting to his superiors that the 369th is prepared to execute if there’s ever a need. ❏



Spc. Jameson Warren simulates a rescue operation from a tall building known as a pick-off with a mannequin as his stranded victim during Urban Search and Rescue refresher training.



Spc. Benjamin Bardo, 369th Engineer Detachment (Firefighting), scales the side of a building to perform a rope rescue during the rope technician portion of the unit’s Urban Search and Rescue training. The mannequin beneath Bardo represents a stranded window washer dangling from his safety belt.

Operation Toy Drop brought in more than 5,000 toys for children in need around the Fort Bragg community.

PHOTO BY STAFF SGT. SHARILYN WELLS, USACAPOC(A) PAO

Operation Toy Drop

BY 1ST LT. DAVID CHACE AND STAFF SGT. SHARILYN WELLS, U.S. ARMY CIVIL AFFAIRS AND PSYCHOLOGICAL OPERATIONS COMMAND (AIRBORNE)

Paratroopers wait to board a C-17 to start the airborne operation in which paratroopers donated toys to help children in need during the holiday season.

PHOTO BY STAFF SGT. SHARILYN WELLS, USACAPOC(A) PAO

FORT BRAGG, N.C. — Santa Claus delivered an extra 7,000 toys and games to underprivileged children in North and South Carolina for their 2010 Christmas, but most of them didn't know that Santa had a hand from thousands of Fort Bragg's paratroopers. And even more of them will have no idea that some of these Soldiers, like Sgt. Donald Golec, were standing outside at 4:30 a.m. in freezing temperatures to donate these gifts.

For Golec, a member of the 95th Civil Affairs Brigade, an early Friday morning and a thoughtful gift were small prices to pay for the opportunity to give back to the communities that have supported Fort Bragg's Soldiers for decades. To top it off, the thought of a sleek new set of foreign airborne wings provided an extra boost of motivation while enduring the cold.

The 13th annual Randy Oler Memorial Operation Toy Drop rolled community service, airborne operations and international cooperation all into one giant event. All toys collected were dispersed among more than 26 children's homes and social service agencies. Military Families in need and the pediatrics wing of Fort Bragg's Womack Army Medical Center also received their share of Operation Toy Drop gifts.

"We've had a great turnout this year," said Command Sgt. Maj. Dale Blosser, whose U.S. Army Civil Affairs and Psychological Operations Command (Airborne) has planned and hosted the event since 1998. Blosser is the senior NCO for the command, which oversees more than 50 Army Reserve units across the country, including a 400-man headquarters element at Fort Bragg.

"It's all about giving back to the community that really gives so much to us here at Fort Bragg," Blosser said.

The operation gave the military community the opportunity to help Families in need over the holiday season and offered Soldiers a holiday treat of their own. Paratroopers who donated an unwrapped toy were entered for the opportunity to participate in an airborne operation supervised by a foreign jumpmaster from one of nine countries. Toy Drop veteran participants included Canada, Chile, Germany, Ireland, Poland and newcomers Botswana, Estonia, Latvia and Thailand.

The Green Ramp loading area at Pope Air Force Base (adjacent to Fort Bragg) turned into the world's least likely toy store Dec. 10 as Soldiers lined up for the donation and jump slot raffle with toys in one hand and their helmets in the other. The rule of thumb among paratroopers was donating a gift worth



receiving, something they'd be happy to see their own children unwrap during the holidays.

"Honestly, when I showed up and saw all [of the U.S. Soldiers] lined up outside just for a chance to jump, not even a guarantee, I was floored," said Capt. Jake Irsag, a Canadian liaison officer participating in the event.

Operation Toy Drop's modest inception in 1998 brought in 550 toys for children in need. Its founder, then-Staff Sgt. Randy Oler, had dreamed of an event that combined airborne operations, foreign military jumpmasters and local charities. When Oler passed away in 2004, Operation Toy Drop inherited his name and his spirit.

Oler, who served in USACAPOC (A) as a civil affairs specialist, has had a lasting influence on the command's present-day Soldiers and senior leaders.

"I'm glad that [Sgt. 1st Class] Randy Oler put this together and worked so hard at it," Blosser said. "It's great to see that it took off the way it did."

Operation Toy Drop has taken off over the last several years. As of the 2009 event, a total of 45,000 toys had been raised over 12 years of donations. Thus far in 2010, that number has passed 50,000.

Operation Toy Drop is now the world's largest combined airborne operation. During a week of airborne operations, 4,000 paratroopers jumped out of any one of 24 Air Force C-130s or C-17s coming from Pope Air Force Base (43rd and 440th Airlift Wings), Charleston, S.C., and Keesler, Miss.

"We're having a great airborne day today and paratroopers just love jumping," said Maj. Gen. David N. Blackledge, the USACAPOC (A) commanding general, that morning as paratroopers floated through the sky in the background. "This is a great opportunity for us to give back to the communities that have supported us so well through all the deployments the last 10 years." ❏



Spc. Kirsten Leegan, U.S. Army Civil Affairs and Psychological Operations Command (Airborne), enters the Masonic Home for Children at the Oxford Orphanage in North Carolina with sacks of toys raised during Operation Toy Drop.

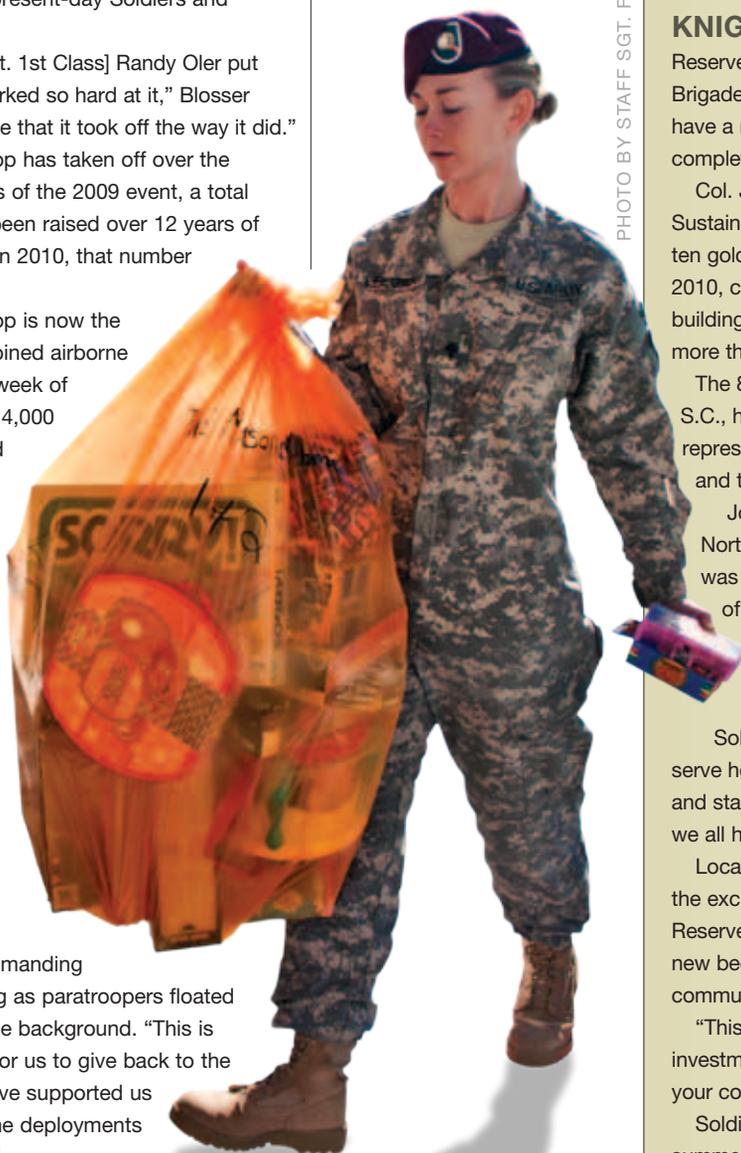


PHOTO BY STAFF SGT. FELIX R. FIMBRES, USACAPOC (A)

NEW TRAINING FACILITY



Col. John Strickland, 518th Sustainment Brigade commander, talks with local Knightdale, N.C., community leaders during a groundbreaking ceremony for a new Army Reserve facility scheduled to be completed in late summer of 2012.

New Neighbors in Knightdale

STORY AND PHOTO BY STAFF SGT. TOSHICO FRALEY, 81ST REGIONAL SUPPORT COMMAND PUBLIC AFFAIRS

KNIGHTDALE, N.C. — Hundreds of Army Reserve Soldiers assigned to the 518th Sustainment Brigade, 143rd Expeditionary Sustainment Command, will have a new place to hang their berets after construction is completed on a new facility near Raleigh, N.C.

Col. John Strickland, commander of the 518th Sustainment Brigade, and several community leaders, used ten gold-painted shovels to break ground during a Dec. 11, 2010, ceremony, leading the way for a new training building, maintenance facility and a storage building totaling more than 22,000 square feet on the 20-acre site.

The 81st Regional Support Command, Fort Jackson, S.C., hosted the groundbreaking ceremony, which brought representatives from throughout the Knightdale community and the Army Reserve.

Johnny Dwiggin, Army Reserve Ambassador for North Carolina, welcomed the guests during a day that was wet and gloomy but marked not just the beginning of the construction project but also the development of a long-lasting friendship.

"I say Fort Knightdale because this will become the Army home to the 600 to 700 Army Reserve Soldiers, Families and support personnel who will serve here," Dwiggin said. "This is where they will train and stand ready, when called upon to defend the freedoms we all hold so dear."

Local and federal representatives spoke briefly about the excitement surrounding the construction of the Army Reserve Center in Knightdale. The project symbolizes a new beginning between the Army Reserve and the local community, according to many of the speakers.

"This new Army Reserve facility represents a significant investment, by Congress and America's Army Reserve, in your community," Dwiggin said.

Soldiers are scheduled to move into the facilities in late summer of 2012. ❏

ONE ARMY

THE SOLDIERS OF TASK FORCE

In response to the mobilization and deployment of the 82nd Sustainment Brigade Headquarters located at Fort Bragg, N.C., a rear provisional headquarters called Task Force Provider was created. The intent was to maintain the first-rate standards of the deployed 82nd Sustainment Brigade Headquarters, but a mix of active, Reserve and National Guard Soldiers sent in to "hold down the fort" accomplished more than anyone could have imagined.



U.S. Army Soldiers assigned to the 82nd Airborne Division walk out to a C-17 Globemaster III prior to a parachute drop during Joint Forcible Entry Exercise at Pope Air Force Base, N.C., Sept. 14, 2010. Task Force Provider coordinated the logistics for this exercise.

ONE TEAM

PROVIDER

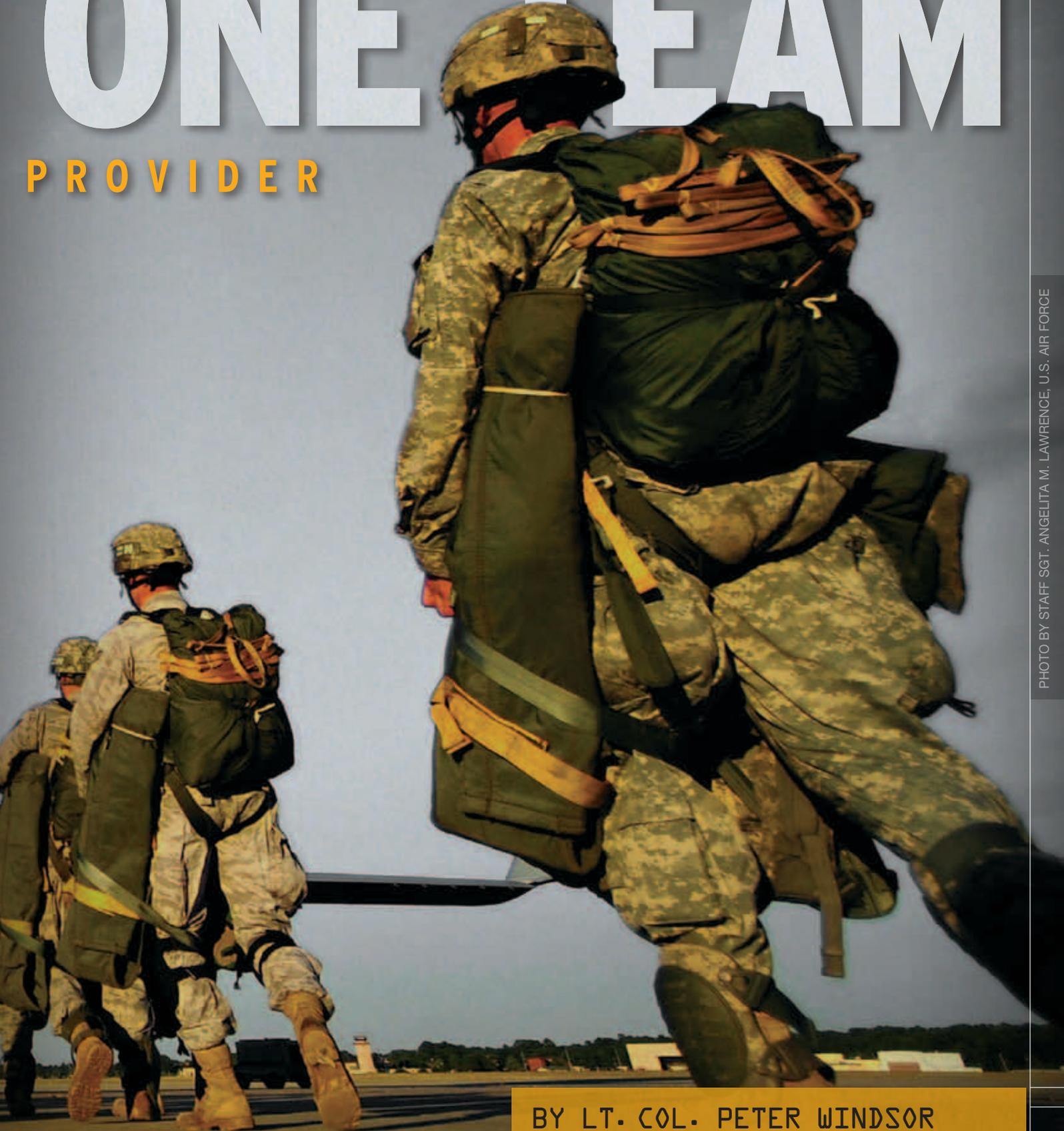
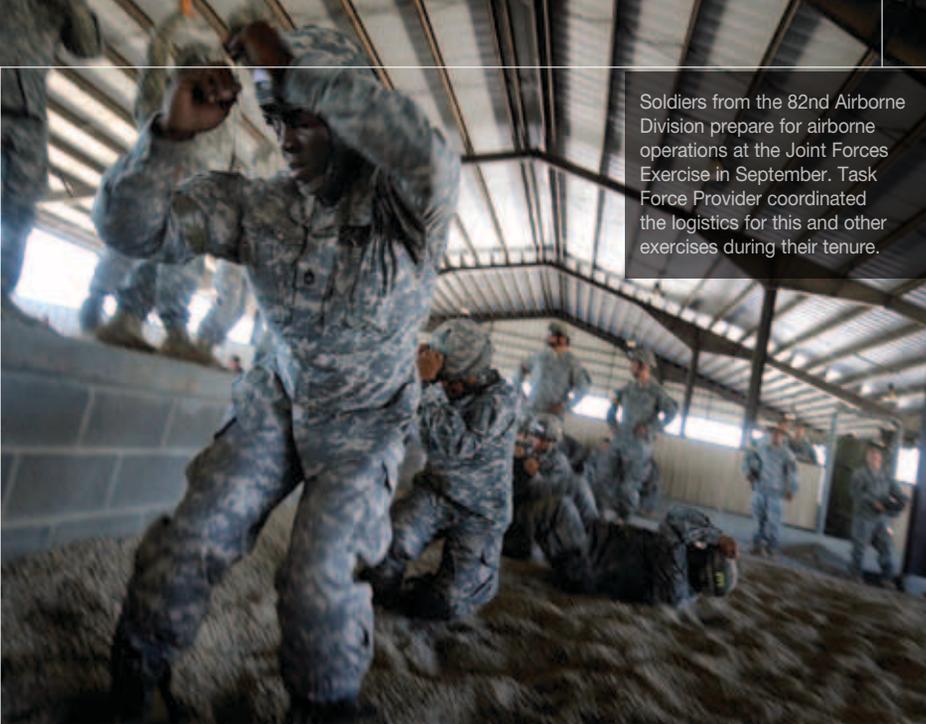


PHOTO BY STAFF SGT. ANGELITA M. LAWRENCE, U.S. AIR FORCE

BY LT. COL. PETER WINDSOR
82nd Sustainment Brigade Assistant Operations Officer



Soldiers from the 82nd Airborne Division prepare for airborne operations at the Joint Forces Exercise in September. Task Force Provider coordinated the logistics for this and other exercises during their tenure.

The mission: maintain operations and provide logistical support to FORSCOM units stationed at Fort Bragg, while ensuring mission readiness capabilities to meet an almost constant rotational demand.



FORT BRAGG, N.C. — While deployed, Soldiers and leaders like to know and feel assured that both Families and mission readiness on the home front are being taken care of. In response to the mobilization and deployment of the 82nd Sustainment Brigade Headquarters located here, a rear provisional headquarters called Task Force Provider was approved by U.S. Army Forces Command for a period not to exceed two years beginning Sept. 1, 2009. During that period, the task force provided a seamless transition for the battalions, Soldiers and Families at Fort Bragg.

“Task Force Provider is a historical and unprecedented inclusion of both an Army Reserve commander and a mostly Reserve Component primary staff running an active duty sustainment brigade,” said Lt. Col. Chris Kamide, 82nd Sustainment Brigade executive officer, Task Force Provider.

The intent, according to Kamide, was to maintain the first-rate standards of

Pfc. Marissa Castaneda prepares chow at the Connelly Field Competition at Fort Bragg. The dining facility won the Connelly Award following a record-breaking four-time win of Fort Bragg’s Commanding General’s Best Dining Facility Award.



Joint Forcible Entry Exercise is a training event held six times a year to enhance cohesiveness between the Army and Air Force by executing large scale heavy equipment and troop movement for real world contingencies.

the deployed 82nd Sustainment Brigade Headquarters, but a mix of active, Reserve and National Guard Soldiers sent in to “hold down the fort” accomplished more than anyone could have imagined.

The task force is commanded by an Army Reserve Soldier, Col. Hector Lopez, and an active-duty command sergeant major, Command Sgt. Maj. Edward Bell. According to Col. Skip O’Neil, the deployed 82nd Sustainment Brigade commander, Lopez and the task force, whose strength is less than 25 percent of a normal Sustainment Brigade Headquarters, have done much more than maintain the status quo over the last 15 months.

O’Neil said that during their tenure, Task Force Provider achieved a win and a runner-up

(Continued on page 25.)



PHOTO BY TECH SGT. DENORIS A. MICKLE, U.S. AIR FORCE



"Task Force Provider is a historical and unprecedented inclusion of both an Army Reserve commander and a mostly Reserve Component primary staff running an active duty sustainment brigade."

— LT. COL. CHRIS KAMIDE, 82ND SUSTAINMENT BRIGADE EXECUTIVE OFFICER, TASK FORCE PROVIDER

Lt. Gen. Frank Helmick, commanding general, 18th Airborne Corps, and Col. Hector Lopez (left), commander Task Force Provider, conduct an in-ranks inspection during an organizational readiness assessment.

"[Operation Unified Response] came about within weeks of the TFP standing up. They relied on each other's strengths to ensure mission success."

— LT. COL. JOHN MCCLOUD, SUPPORT OPERATIONS OFFICER,
82ND SUSTAINMENT BRIGADE

PHOTO ILLUSTRATION BY SPC. TEYAKI THONTOSASSA, 82ND SUSTAINMENT BRIGADE PUBLIC AFFAIRS

Air delivery pallets prepared by 82nd Sustainment Brigade riggers are dropped into Haiti. Task Force Provider coordinated the logistics for this and other exercises during their tenure.



in two Army-wide competitions, the Connelly Award and Combined Logistics Excellence Award. They also received a record breaking four-time win as Fort Bragg's best dining facility, won the post color guard competition and Fort Bragg's ten-miler competition in the female-team category.

The variety of military and civilian acquired skills and backgrounds of the Reserve Component staff enhanced the capabilities of the task force, according to Col. William Ford, who headed up the recruitment effort. "We knew that managing the 18th Airborne Corps sustainment mission plus a brigade with 58 deployable units would be challenging, so we recruited and activated Reserve

the TFP played a critical role in providing logistical support in response to the earthquake disaster relief effort in Haiti. During Operation Unified Response, the task force contributed command and control for logistics support, transporting 3,764 Soldiers for deployment, moving more than a thousand containers and pallets, escorting 23 civilian transports, loading



Gifts of food arrive in Haiti as part of Operation Unified Response. Task Force Provider contributed command and control for logistics support during the earthquake relief effort.

During Operation Unified Response, the earthquake disaster relief effort in Haiti, TFP contributed command and control for logistics support, transporting 3,764 Soldiers, moving more than a thousand containers and pallets, escorting 23 civilian transports, loading 223 aircraft and distributing 47 pallets of medical supplies.

Component Soldiers with a proven track record."

Lopez considers each Soldier a diverse combat multiplier guaranteeing mission accomplishment and unparalleled success. "It truly is the 'One Army—One Team' concept of a combined active-duty, Army Reserve and National Guard force in practice and at its best," said Lopez. "The provisional unit was expected to maintain—not exceed—the standard, but they not only provided stability for the brigade, they improved the foxhole."

Shortly after taking charge, Lopez was confronted with a real-world scenario in which

223 aircraft and distributing 47 pallets of medical supplies.

According to the support operations officer, Lt. Col. John McCloud, Operation Unified Response was a real test of the Task Force Provider's mettle. "The mission came about within weeks of the TFP standing up. They relied on each other's strengths to ensure mission success."

When a fellow command sergeant major expressed surprise that the brigade headquarters was being operated by Reserve Component Soldiers, Bell said "That's right, they are everyday, hard-working, professional warriors who give 120 percent every day, just like you and [me]." Bell feels that no longer being able to distinguish a Reserve Component Soldier from an active duty Soldier is success defined at its best.

As the task force prepares to stand down, other brigades and even the 18th Airborne Corps are looking at the programs TFP implemented. The unit's combatives instructors were selected to stand up a Fort Bragg installation combatives program.

Task Force Provider's successful pilot is being considered as a model to be emulated in deploying sustainment brigades Army-wide. Recruitment of Reserve Soldiers for a very similar mission, another sustainment brigade, is currently in process. ✕

"The provisional unit was expected to maintain—not exceed—the standard, but they not only provided stability for the brigade, they improved the foxhole."

— COL. HECTOR LOPEZ,
82ND SUSTAINMENT BRIGADE
COMMANDER



U.S. Army Soldiers assigned to the 82nd Airborne Division walk out to a C-17 Globemaster III prior to a parachute drop during Joint Forcible Entry Exercise at Pope Air Force Base, N.C., Sept. 14, 2010.

Greetings



A new chapter in Army Reserve history began Dec. 4, 2010, when 1st Battalion, 389th Regiment, 1st Brigade, 98th Training Division (Initial Entry Training), 108th Training Command uncased its unit colors in Old San Juan, making it the first-ever Army Reserve drill sergeant battalion on the island.

from Puerto Rico

Story and Photos By Capt. Jennifer K. Cotton
95TH TRAINING DIVISION PUBLIC AFFAIRS

San Juan Bay was the backdrop for the uncasing of colors of the 1st Battalion, 389th Regiment, the first ever Army Reserve drill sergeant battalion on the island. It was nearly a decade of efforts to bring the unit to Puerto Rico.



SAN JUAN, Puerto Rico -
The ceremony took place
atop Castillo San
Felipe del Morro
("El Morro"),
a fortification
overlooking the
Atlantic
Ocean.

El Morro was built by Spain
beginning in 1539 to protect
Puerto Rico's harbor and took
ten generations to complete.

Rich in its own history,
El Morro was a fitting
location for such
an historical event.



Lt. Col. Jennifer Ryan, battalion commander, and
1st Sgt. Manuel Vergne, acting command sergeant
major, uncased the colors as Maj. Otto Padron, the
master of ceremonies, described the importance of
the unit's colors.

"Today the colors serve as a binding symbol of
continuity and a point of inspiration for the future,"
said Padron.

The uncasing of colors was followed by a change
of command ceremony where Ryan, the outgoing
commander, passed the reins of leadership to Lt.
Col. Thomas M. Gantt, the incoming commander.

Ryan had to coordinate with several units
and across thousands of miles to transition the
unit and its Soldiers from Schenectady, N.Y.,
to Fort Buchanan.

Col. Donald Stenzel, 1st brigade commander,
said Ryan is the type of leader who pays great
attention to detail, but more importantly, she is a
leader who knows how to relate to Soldiers and
was able to ease that transition and give Soldiers
certainty in a time of uncertainty.

Ryan said, "I am honored to be here today
and fortunate to have been a part of moving this
great battalion."

A drill sergeant battalion in Puerto Rico began
as a vision of Maj. Gen. James B. Mallory III, former
108th commander. At the time, he was a brigade
commander struggling to fill the drill sergeant ranks
of the 1st Basic Combat Training Brigade in
South Carolina.

"We started to look for places we could go to
grow," said Mallory.

Brig. Gen. Dwayne Edwards, commander, 98th
Training Division, said Mallory is a visionary leader.
He was the first and most vocal in recognizing

“The uncasing of colors was a culmination of nearly a decade’s worth of efforts ... to establish a full-up basic combat training battalion of drill sergeants and cadre on the island.”

— MAJ. GEN. JAMES B. MALLORY III, FORMER 108TH COMMANDER



Staff Sgt. Caesar Ramos, B company 1-46 Infantry welcomes an ROTC cadet to Fort Knox. Soldiers from 1-389th, part of the 98th Training Division—and Puerto Rico’s first ever drill sergeant battalion—worked alongside their active duty counterparts to prepare new recruits for life in the Army.



Lt. Col. Jennifer Ryan, battalion commander and 1st Sgt. Manuel Vergne, acting command sergeant major, uncasing the colors of the 1st Battalion, 389th Regiment during a ceremony atop El Morro with San Juan Bay in the background.

Puerto Rico’s record of accomplishment and unique capabilities and for a period of years has been driving all the staff of the 108th and 98th to see this to completion.

“The uncasing of colors was a culmination of nearly a decade’s worth of efforts by the 108th working with multiple leaders and organizations on the island and stateside to establish a full-up basic combat training battalion of drill sergeants and cadre on the island,” said Mallory.

The main focus of the day was on the Soldiers who stood in formation for the nearly hour-long event, each wearing their “brown round” drill sergeant hat, a recognizable symbol itself.

Mallory said, “We would not be standing here today but for the dogged efforts of the Soldiers in this formation to build their unit—for in the end it was their professionalism, mission focus and willingness to answer the call to the colors which won the day.”

To keep our medics trained and qualified, it was time to...

Get Real

By Spc. Lisa Soule

314TH PUBLIC AFFAIRS OPERATIONS CENTER

BIRMINGHAM, Ala. — Army Reserve medical Soldiers earned the Continuing Education Units (CEUs) they need by teaming with a civilian professional medical organization Oct. 20-25, 2010 here. This unique opportunity occurred during a military sustainment conference offered in conjunction with the National Federation of Licensed Practical Nurses annual convention.

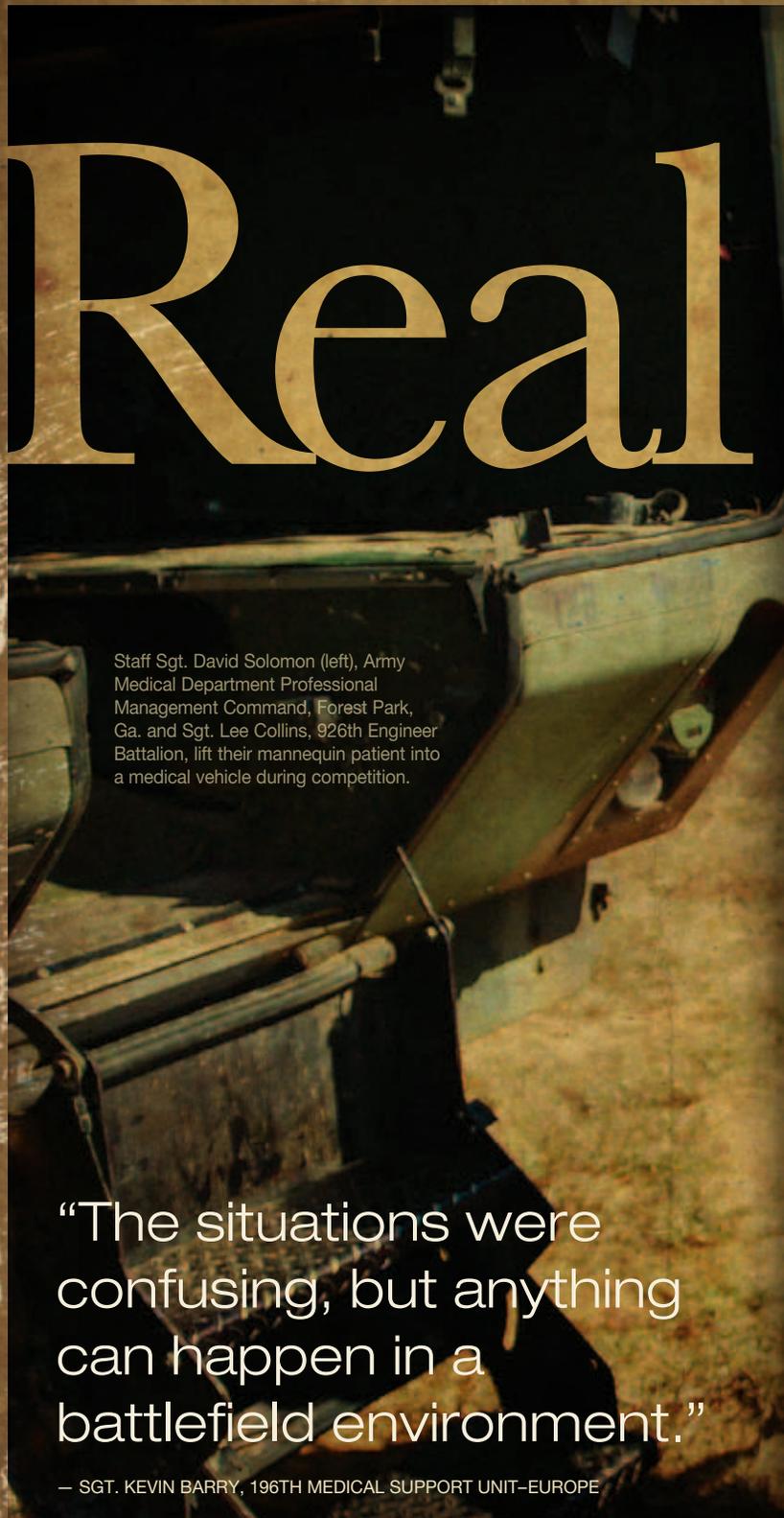
“This setting provides real-world training to keep these Soldiers MOS (military occupational specialty) qualified,” said the Medical Readiness Training Command’s Sgt. Maj. Michael Robinson who coordinated the program that provides similar services for civilian LPNs.

While their civilian counterparts attended meetings and training classes, Soldiers in the sustainment conference earned the credits they need to maintain their MOS as combat medics and medics with a licensed practical nurse skill identifier. National Guard Soldiers also attended the training, taking advantage of a 72-hour program that keeps their Soldier medical skills up-to-date.

The opportunity allowed Soldiers to get the credits they need without impacting monthly battle assembly scheduled time or unit funds. Combat medics from units throughout the United States and Germany were able to attend the program on orders funded by the Human Resources Command.

Army combat medics need a total of 72 CEUs every two years to keep their qualification. For Army Reserve Soldiers, particularly those who don’t work in the medical field in their civilian capacity, earning the needed credits can pose a challenge.

Spc. Ian Powers, 399th Combat Support Hospital, Taunton, Mass., said the conference kept him from scrambling to stay



Staff Sgt. David Solomon (left), Army Medical Department Professional Management Command, Forest Park, Ga. and Sgt. Lee Collins, 926th Engineer Battalion, lift their mannequin patient into a medical vehicle during competition.

“The situations were confusing, but anything can happen in a battlefield environment.”

— SGT. KEVIN BARRY, 196TH MEDICAL SUPPORT UNIT—EUROPE

MOS qualified. “I needed the CEUs and this environment made it interesting and informative.”

The program that matches Soldiers with the nurse organization kicked off three years ago and has grown since its inception. Coordinators say more Soldiers could benefit if they knew about the program that has become an annual offering since 2008.

“We are still trying to get the word out about this opportunity,” said Anjeanette Sausedo who serves as membership chair for the National Federation of Licensed Practical Nurses. “Regulations differ in every state and military LPNs and medics require more



training. We are happy to use our resources to help facilitate meeting those needs.”

This year’s training culminated in a medical simulation warrior competition that took the medics training to a simulated battlefield.

Scenarios included a civilian couple carrying a baby on the battlefield and the erratic behavior of an embedded reporter. Lifelike training mannequins coughed and groaned in pain as Soldiers tended to their wounds while warding off potential attacks.

Soldiers had to low crawl under barbed wire and scale a wall with a litter before loading the casualties onto an ambulance. The ambulance came under attack and the victims had to be unloaded and transported to a UH-60 Black Hawk helicopter.

Sgt. Kevin Barry of the 196th Medical Support Unit–Europe, said after days of classroom training, he was glad to have the opportunity to put the skills he had learned to the test.

“It’s nice to apply what we’ve learned and really think through the scenarios,” Barry said. “The situations were confusing, but anything can happen in a battlefield environment.” ❖

JOLON, Calif. — Foreboding clashed with excitement as 12 Soldiers rose from their seats in the back of an airborne C-130 aircraft. They hooked up to the right side, carefully positioning themselves beside a line of half-ton crates filled with supplies. The fuselage ramp suddenly opened and light exploded inside the back of the aircraft, revealing the mountainous California landscape beyond. Seconds later, the crates zipped out of the back like a roller coaster and the Soldiers quickly followed, each hollering in exhilaration as their footsteps led them to

the
weightlessness
of
open
air.

DROP



By Sgt. Jason A. Merrell
345th Public Affairs Detachment

Airborne Soldiers from the 421st Quartermaster Company, Macon, Ga., jump from the tailgate of a C-130 during aerial supply drop training over Drop Zone Patricia at Fort Hunter Liggett, Calif. The three-day mission took place during the pre-deployment Combat Support Training Exercise.

PHOTOS BY CAPT. CARLOS AGOSTO, 361ST PUBLIC AFFAIRS OPERATIONS CENTER

ZONE



LEFT: Soldiers from the 421st Quartermaster Company, Macon, Ga., load supply crates for aerial supply drop training.

RIGHT: Sgt. 1st Class Larry Carter, jumpmaster with the 421st Quartermaster Company, performs an equipment check with 12 Airborne Soldiers two minutes before reaching Drop Zone Patricia.



Pvt. Sean Bryant, 421st Quartermaster Co., secures his parachute after a successful landing on Drop Zone Patricia. In airborne tradition, Bryant was given a decorated red helmet to signify his first jump with the unit.

This wasn't a scene out of some military movie. This was actual training during the Combat Support Training Exercise (CSTX) at Fort Hunter Liggett, a large-scale collective training exercise held recently, which recreated a deployment environment for over 2,000 Army Reserve Soldiers.

“We brief them on everything that could possibly happen during the jump. If the Soldier drifts into the wires, we tell them what to do. If they land in the trees, we tell them what to do.”

— 1ST SGT. JIMMY BOWERS, JUMPMAS-TER, 421ST QUAR-TERMAS-TER COM-PANY

S

oldiers from the 421st Quartermaster Company, Macon, Ga., and Marines from the 3rd Marine Airwing, Miramar, Calif., joined forces during the CSTX to perform a series of aerial supply drops from a C-130 aircraft over Drop Zone Patricia.

The training involved dropping several supply loads filled with Meals, Ready-to-Eat, and containers filled with water to

simulate fuel, followed by 12 Airborne Soldiers parachuting onto the drop zone.

“This training is very important so the Soldiers can see what it would be like in a real situation in a rigger company,” said 1st Sgt. Jimmy Bowers, jumpmaster for the 421st and Savannah, Ga., native. “We are trying to encompass all of the aspects of re-supply as a company. This is real-world training.”

The aerial supply drop was developed during World War II and has since become the staple for delivering food, water, ammunition, fuel, mail and equipment to otherwise inaccessible troops. In Afghanistan, where the terrain closely mirrors the austere conditions at Fort Hunter Liggett, supply drops are often the only viable means of delivering supplies.

“The training was more than just jumping out of an airplane—it involved learning how to properly get supplies to their comrades overseas,” said Pfc. Jason McDaniels, a native of Macon, Ga.

To get ready for the drop, Soldiers underwent several refresher courses on their airborne training and received detailed instructions the morning of each drop to ensure they were prepared.



“We give them a brief every time they jump to ensure they know their duties and positions,” Bowers said. “We brief them on everything that could possibly happen during the jump. If the Soldier drifts into the wires, we tell them what to do. If they land in the trees, we tell them what to do.”

“The equipment was also put through a rigorous process to minimize the chance of malfunctioning during a jump,” said Staff Sgt. Wade Catlett, 421st malfunctions NCO for the exercise. “If a malfunction does occur, it would be the result of unlikely and unforeseen circumstances, not because of improper preparation.”

“When you pack a parachute, it goes through a series of checks and inspections,” Catlett said. “It’s actually a very, very safe procedure. When they first jump, a lot of people are scared about their parachute not being rigged correctly. Trust me, these chutes will open.”

For some Soldiers, it was their first time jumping with the unit. In airborne tradition, they are referred to as “cherry jumpers” and given red helmets

decorated by veteran members of the unit. For Pvt. Sean Bryant, 421st Quartermaster Company and native of Macon, Ga., his decorated helmet—fit with a red-tape fin over the top of it—came with a new nickname: “Sky Shark.” He wore it proudly when describing his feelings on the mission.

“It’s a feeling like no other, it is pure adrenaline,” Bryant said. “I just love it.”

For a jumpmaster like Bowers, who has more than 150 jumps under his belt, it’s a feeling that never fades.

“It still is an addiction. I enjoy jumping as much as the next Soldier,” Bowers said. “I’ve landed in water before, I’ve landed in trees before; I’ve done all of the good and the bad of jumping and I still want to do it. I want to do it whenever I can.”

Aerial re-supply is becoming a more common means of delivering mission-essential supplies to Soldiers in isolated or prolonged engagements with the enemy. The success of the three-day mission reinforced the confidence of the Soldiers to successfully complete their mission downrange.

“As a company, we can supply 120 light tons per day to anywhere and everywhere that needs to be dropped,” Bowers said. “We consider the world our drop zone.” ❏



You drop 'em,

By Spc. Charlotte
Martinez

345th Public Affairs
Detachment

Members of the 282nd Quartermaster Company, Montgomery, Ala., get their physical training for the day as they load a pallet of Meals, Ready-to-Eat onto a forklift during the air drop re-supply mission conducted during the Combat Support Training Exercise.

JOLON, Calif. — A large scale collective training exercise held at Fort Hunter Liggett, Calif., recently, recreated a deployment environment for over 2,000 Army Reserve Soldiers. Participating units conducted aerial drop and re-supply missions during the Combat Support Training Exercise (CSTX) to replicate performing a similar mission that would take place in Afghanistan.

The 282nd Quartermaster Company, Montgomery, Ala., was on hand to recover supplies as they reached the ground.

“We were to recover supplies at the drop zone and provide the supplies to be dropped,” said 1st Lt. Benjamin Vernon, commander of the 282nd and Birmingham, Ala., native.

“We recovered Meals, Ready-to-Eat (MRE) and water,” said Spc. Angela Gibson, a Tallassee, Ala., native and

supply specialist for the 282nd. “The water is simulating fuel because you cannot drop fuel in a training environment.”

“During the three days of aerial re-supply, the unit recovered 12 loads of supplies, including 4,608 MRE packages and 880 gallons of water,” said Vernon.

“After we recover the supplies, we take them back where they will be distributed accordingly,” said Staff Sgt. Lyn Williams, an Andalusia, Ala., native and NCO in charge of the drop zone recovery team.

Williams said the recoveries were fairly smooth with the exception of a couple of loads that landed in the water toward the edge of the drop zone.



they recover 'em

“We had some difficulties because we had to pull pallets of MREs out of waist-deep water. The terrain was very uneven and difficult to maneuver,” said Vernon.

“This was good training because it gave us more hands-on training and it allowed us to work and coordinate with other units involved,” said Gibson.

Vernon said his unit did several things to help prepare them for this mission. They typically run the subsistence warehouses and only get to conduct missions like this during training exercises like the CSTX.

“The 421st Quartermaster Company conducted equipment recovery classes a few days prior to the event,” said Vernon. “We conducted rehearsals, rock drills and leader’s reconnaissance of the drop zone.”

The 282nd Quartermaster Company conducted several missions during the CSTX,

including warehouse and convoy operations, improvised explosive device training, forward operating base defense operations and aerial re-supply.

“Because Afghanistan uses aircraft for transportation, we needed to experience what it was like to receive supplies via air drop,” said Vernon. Because the terrain in Afghanistan is vastly different than the terrain in Iraq, air transportation provides a better means of getting around the mountainous region in Afghanistan.

Vernon said units such as his on contingency operating bases in Afghanistan have a high possibility of seeing and participating in missions like the aerial drop and re-supply-recovery mission completed at Fort Hunter Liggett. ❖

“Because Afghanistan uses aircraft for transportation, we needed to experience what it was like to receive supplies via air drop.”

— 1ST LT. BENJAMIN VERNON,
COMMANDER, 282ND QUARTERMASTER
COMPANY





“Every Soldier is significant to the team, and there can be no weak link.”

—MAJ. THOMAS HRABAL, 7TH CIVIL SUPPORT COMMAND

Spc. Venessa Perez, a human resources specialist with the 406th Human Resource Company, is prepared by a technician for a panoramic x-ray during the medical and dental service member Readiness Program. This was the first year that dentists and oral hygiene experts were present at the SRP.

smile in reassurance

STORY AND PHOTOS BY
SPC. GLENN M. ANDERSON,
221ST PUBLIC AFFAIRS DETACHMENT

KAISERSLAUTERN, Germany —

The 7th Civil Support Command (CSC) hosted its annual medical and dental service member Readiness Program (SRP) on Kleber Kaserne here Nov. 19-21, 2010, to ensure that all Soldiers in the 7th CSC were medically screened, updated and mission ready.

“The 7th CSC’s Office of the Surgeon coordinated the SRP and more than 200 personnel—including the 209th Army Liaison Team from Wiesbaden, Germany, along with its subordinate units—showed up Nov. 20 to be checked,” said Maj. Thomas Hrabal, 7th CSC’s officer in charge.

“Only one Soldier in a 19-person or smaller unit can cause the whole unit to go red for not completing an annual dental screening,” said Hrabal. “Every Soldier is significant to the team, and there can be no weak link.”

The medical and dental readiness program provides commanders with the assurance that any mission will not be affected by medical or dental uncertainties.

“This is the third time we have come here to Kaiserslautern,” said Walt Haag, the periodic health assessment director from La Crosse, Wis., who was with a sub-contracting company helping with the medical and dental SRP.

“We brought 41 personnel this year to include dental annual exam personnel and x-ray personnel,” said Haag.

“We are providing immunizations for those who need them,” said Haag. Along with that, we are taking blood samples, which will be sent to labs stateside. Last year we were limited in the number of personnel we had, but this year we have everything to include dental technicians and oral hygiene specialists.

“Oral readiness will affect overall readiness of the Soldier,” said Dr. Richard P. Kilch, a dentist



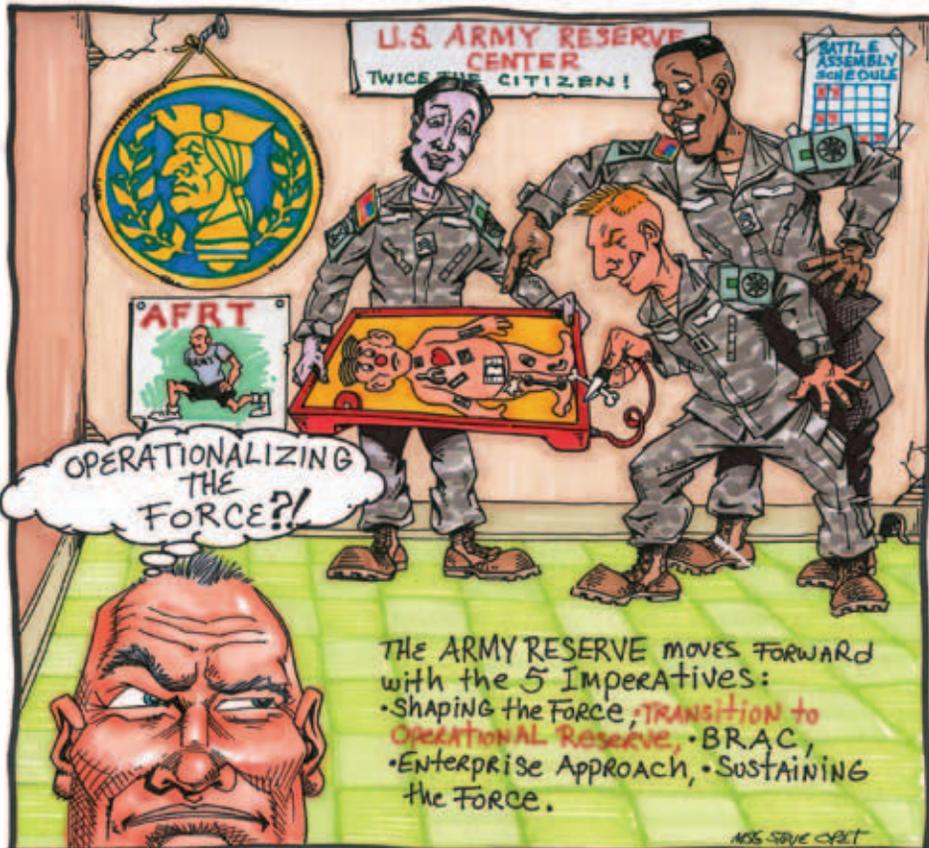
Staff Sgt. Matthew Wagner, a computer specialist in the 7th Civil Support Command, receives a mobile X-ray during a medical and dental service member Readiness Program hosted by the 7th CSC.

for the medical SRP. “We want to keep Soldiers’ mouths in perfect working order,” said Kilch.

“Primarily gum disease can cause inflammation and infection, which can spread through the blood and affect diabetes, possibly causing heart disease and premature births along with a number of other possible conditions,” said Kilch.

Over the three-day event, a total of 16 units from the 7th CSC were present, along with four units outside the command and various personnel from five other U.S. units.

“More than 400 Soldiers were present for this year’s SRP,” said Col. Joanna Edwards, command surgeon for the 7th CSC. “This year went extremely smooth.” ❏



By Master Sgt. Steve Opet

THE O.P.

REGION 1

Pfc. Damien Barrett
Windsor, N.Y.

REGION 2

Sgt. Kurt Gladfelter
Dillsburg, Pa.

REGION 3

Pfc. Jake Routh
Linthicum, Md.

REGION 4

Spc. Ian Grohs
Charlotte, N.C.

REGION 5

Spc. Diego Velez Perez
Dorado, Puerto Rico

REGION 6

Pfc. Christopher Carter
Millen, Ga.

REGION 7

Retiree Frankie Salas
Hagatna, Guam

REGION 8

Spc. Matthew Hauge
Mason City, Iowa

REGION 9

Spc. Steven Perez
Wichita, Kan.

REGION 10

1st Lt. Chad Nixon
Kokomo, Ind.

REGION 11

1st Lt. Lidia Gatchalian
Seal Beach, Calif.

REGION 12

Pfc. Alfonso Fuentes
El Paso, Texas

REGION 13

Pvt. 2nd Class Rebecca Young
Fort Collins, Colo.

TOP REGIONAL RECRUITING ASSISTANTS JAN-MAR 2011

BY MASTER SGT. DONALD C. HAMMONS, AG DIVISION, SPECIAL ACTIONS BRANCH, ARMY RESERVE G-1

injured in the line of duty

FORT BRAGG, N.C. — 2nd Lt. Tracy Saracco thought there might be something wrong, but he was attending Basic Officers Leadership Course (BOLC) and wanted to finish out the required 12 mile foot march before heading off to sick call.

Saracco limped past the finish line, then drove straight to the medical treatment facility, where

he was diagnosed with a fractured toe.

Because Saracco was on active status at the time, a Line of Duty investigation was required in order for him to be eligible for any injury-related benefits.

In the past, LOD investigations could take months, potentially leaving Soldiers with unresolved medical issues that could exacerbate the problem and delay recovery.

THE LOD MODULE

The Army Reserve recently implemented a web-based LOD Module that promises to significantly improve the old process—paving the way for treatment and recovery by actively involving Soldiers and their commands in the LOD process.

According to Maj. Mary Mayo, special actions

branch medical team chief at USARC, the Soldier is responsible for informing his or her chain of command and providing the appropriate medical documentation as soon as possible. “In the case of Saracco, the Soldier took responsibility for providing the information to his unit and the unit then uploaded the appropriate information into

the LOD module—both essential for the process to work properly,” said Mayo. “Initiating an LOD investigation shortly after injury or illness ultimately improves the odds of returning the Soldier to the foxhole.”

The old way of processing medical actions had become obsolete over the past decade. “There was too much bureaucracy and potential for Soldiers to fall through the cracks. By delaying LOD processing, we were essentially, leaving our Soldiers on the battlefield.” said Mayo. “We knew we needed to improve the system, because until a DA form 2173 is submitted and the LOD investigation is initiated, Soldiers are not entitled to incapacitation pay and follow-on treatment at medical treatment facilities.”

Line of Duty investigations are an important tool in taking care of Soldiers, but it’s the responsibility of both the Soldier and his unit to ensure the new system works. It’s imperative to initiate the LOD on a Soldier soon after the injury or illness is discovered—an approved LOD entitles the Soldier to incapacitation pay and possible compensation through the Physical Disability Evaluation System (PDES).

The Army spends millions of dollars and countless man-hours each year processing Soldiers’ medical issues. Line of Duty investigations are conducted essentially to determine whether misconduct or negligence was involved in the disease, injury or death and if so, to what degree. LOD determinations are essential for protecting the interest of both the Soldier concerned and the U.S. government where service is interrupted by injury, disease or death.

LODs that are not processed in a timely matter have significant repercussions on not only the Soldier involved, but the Army as a whole. Without an approved LOD, the Soldier cannot receive follow-up care—to include physical therapy—at the Army’s expense and the Soldier cannot receive incapacitation pay to cover their time off from their civilian job. The delay in Soldiers receiving appropriate medical care hinders the recovery, thus the readiness of the unit.

Before the LOD Module was initiated for the Army Reserve in October 2009, processing times for “paper” LOD’s averaged upwards of 90 days.



Now, approved users in the LOD Module (unit administrators, personnel sergeants) can initiate LODs, load relevant supporting documents, track the progress of the investigation and then forward to the unit commander. The approving authority can receive, review and approve an LOD within days of the incident; not weeks or months, as before.

Assuming the Soldier and the unit both do their part to ensure success, the LOD module has the potential to markedly expedite the process.

“There was too much bureaucracy and potential for Soldiers to fall through the cracks. By delaying LOD processing, we were essentially, leaving our Soldiers on the battlefield.”

— COL. FRIEDBERT HUMPHREY, COMMANDER,
361ST CIVIL AFFAIRS BATTALION

In the case of Saracco, the process was seamless. The local military treatment facility that treated Saracco provided him with a copy of the clinical treatment notes, which were used to initiate the DA 2173 at BOLC. Upon returning to his unit, Saracco submitted the documentation to his unit administrator and his informal LOD was initiated in the LOD Module. Within 30 minutes, Saracco’s LOD was forwarded to the unit commander for review. Once reviewed, the commander sent the LOD to the Intermediate Command Admin and then the Intermediate Command Approval to finalize. Total time from submission to approval: 14 days.

According to Mayo, it all comes back to the Soldier and the chain of command. Using this simple tool and involving the individuals most invested in the recovery of the Soldier is the best way to get injured Soldiers back into the fight. ❏

voices for the CAR

STORY AND PHOTO BY SGT. 1ST CLASS CHRIS FARLEY,
88TH REGIONAL SUPPORT COMMAND PUBLIC AFFAIRS

FORT SNELLING, Minn. — The Chief of the Army Reserve, Lt. Gen. Jack C. Stultz, is very busy with commanding the Army Reserve, visiting Soldiers and communicating the Army Reserve message. He is the strategic communicator that sets the vision for the Army Reserve. With command and control of over 208,000 Warrior-Citizens stationed around the globe, Stultz can’t attend all events or build community support for the needs of Warrior-Citizens alone.

When the CAR needs assistance or can’t make an appearance, in marches the Army Reserve Ambassador.

In September 2010, the 88th Regional Support Command hosted an Army Reserve Ambassador Fall conference to brief 25 Army Reserve Ambassadors from the 88th’s 19 state region. The highest priority of the conference was the CAR’s guidance on building strong relationships with congressional representatives.

Maj. Gen. Glenn J. Lesniak, commanding general of the 88th Regional Support Command, invited speakers to discuss with the ambassadors the legislative process and approaches on developing key messages. A crucial message Stultz had for the ambassadors is promoting exposure for the Army Reserve. This awareness will ensure Warrior-Citizens have adequate support to meet force requirements today and in the future.

Martin Ludden, outreach director for U.S. Senator Amy Klobuchar (Minnesota), shared his insight on how to effectively build relationships with congressional representatives. Ludden said the ambassadors must have an agenda, be persistent but not annoying. A major point he shared was that meeting with staff representatives of any congressional representative isn’t a snub because they are the nuts and bolts at the staff level and are heavily engaged with that representative. Above all, Ludden said a lot of congressional representatives don’t know the Army Reserve exists or the difference between the Army Reserve and the National Guard.

Army Reserve ambassadors Max Oleson and Gerald Meyer (Wisconsin) are the first 88th Regional Support Command ambassadors to achieve the CAR’s goal of successfully meeting with 100 percent of Wisconsin U.S. congressional representatives.

Oleson explains the general feedback they receive on their visits, “They didn’t know we (Army Reserve) existed, that’s number one. Number two, thanks for coming by because now we know you exist.” Oleson said the visits allow them to offer their services and be a source for information involving the Army Reserve.

Army Reserve ambassador Fred Aronow (Washington) summed up the importance of building legislative support for the Army Reserve, “You can’t leave home without us.”

Meyer said he believes it to his bones the Army Reserve is the American Express of the Army. He said that the active component doesn’t have the logistical and combat service support the Army Reserve provides. The active component doesn’t nearly have the level in manning in these combat service support jobs that they can go anywhere without the Reserve.

By educating Army Reserve ambassadors on Stultz’s messages, they can bridge legislative and community support for the Army Reserve in more places than the CAR can alone. Ambassadors will attend events representing Stultz to bridge congressional relationships that benefit the Warrior-Citizen. ❏



Army Reserve ambassador Max L. Oleson (Wisconsin) raises his hand to ask a question during the Ambassador Conference. Ambassadors met with representatives of the Army Reserve operational and functional commands.

2010 WARRIOR-CITIZEN

WINNERS

CONTEST

PHOTO

MAGAZINE

WARRIOR-CITIZEN

2010

△

Congratulations to the winners of the 2010 photos from the field contest!

After receiving numerous submissions, a panel of judges has selected the winner from a talented pool of Army Reserve photographers, who presented us with many top-notch shots. Three photos received honorable mention. Congratulations to our winners, and sincere thanks to all who took the time to enter.

FIRST PLACE

American Samoa

PHOTO BY CAPT. BLAKE S. BYARS, B CO., 100TH INFANTRY BATTALION, 442ND INFANTRY

Spc. Albert Alvarado, a member of the Army Reserve's B Company, 100th Infantry Battalion prepares to enter and clear a room as a fellow Soldier conducts a breach of the door. The 100th, which has been activated and deployed to Iraq, is the only remaining Infantry unit in the Army Reserve—the other units in the Army Reserve being combat support or combat service support. Based at Fort Shafter, Honolulu, Hawaii, the 100th Battalion has Army Reserve Soldiers from Hawaii, American Samoa, Guam and Saipan.



6928

PHOTO CONTEST WINNERS

HONORABLE MENTIONS



Landing

PHOTO BY SPC. MARY FISHER,
INDIVIDUAL READY RESERVE,
ARMY RESERVE CONTROL GROUP

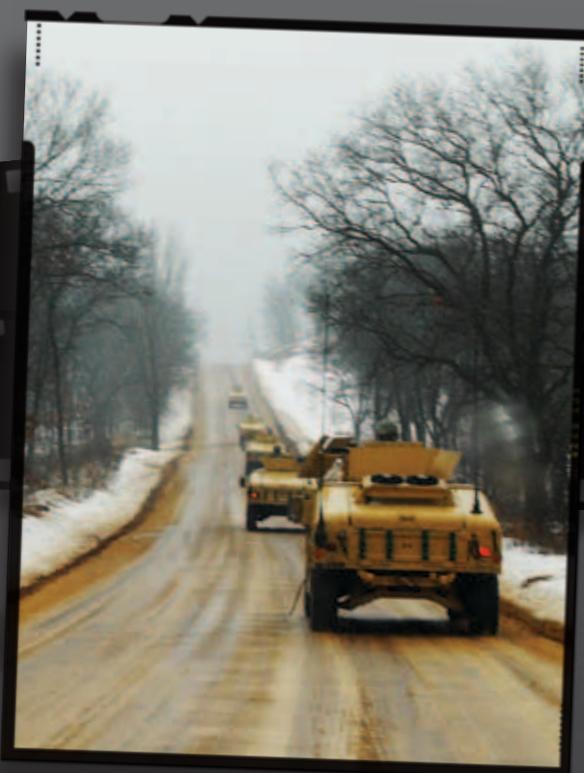
Pilots returning from a practice security
surveillance flight in Al Taqaddum, Iraq.



Reflexive Fire

PHOTO BY SGT. DARREN MCCRAE, 820TH
SIGNAL COMPANY TEAM LEADER

Sgt. First Class Brian Gore, 820th Signal Company,
335th Signal Command, reacts to a target in a
close-combat exercise at Fort Hunter-Liggett.



Convoy

PHOTO BY CAPT. MICHELLE LUNATO, 359TH
THEATER TACTICAL SIGNAL BRIGADE

Soldiers of the 359th Theater Tactical Signal Brigade,
Fort Gordon, Ga., conduct a convoy training operation
at Fort McCoy, Wis. in March 2010 in preparation for
their deployment to Afghanistan.

IN MEMORIAM

AS OF JANUARY 28, 2011

SGT Kevin D. Akins	CPT Brian S. Freeman	SPC Adam L. Knox	SGT Lawrence A. Roukey
SPC Omar M. Albrak	SGT Bryan L. Freeman	SGT Elmer C. Krause	1SG Blue C. Rowe
SPC Paul E. Andersen	SGT David T. Friedrich	SGT Kurt E. Kruize	1SG Carlos N. Saenz
MAJ Stuart M. Anderson	SPC Luke P. Frist	CSM John K. Laborde	SSG Cameron B. Sarno
SGT Roberto Arizola, Jr.	SPC Nichole M. Frye	SSG Mark A. Lawton	SGT Joshua A. Schmit
SPC Farid El Azzouzi	SFC Dan H. Gabrielson	SSG Wilgene T. Lieto	SSG Coby G. Schwab
CSM Edward C. Barnhill	SSG Loleni W. Gandy	CPT Shane R. Mahaffee	COL Stephen K. Scott
SPC Jacob D. Barton	MAJ Jason E. George	SFC Curtis Mancini	SGT Danton K. Seitsinger
SGT Gregory A. Belanger	SGT David J. Goldberg	SGT Myla L. Maravillosa	CPL Stephen D. Shannon
CPL Mark A. Bibby	SPC Michael L. Gonzalez	LTC Ralph J. Marino	SFC Michael P. Shannon
SPC Steven J. Bishop	PFC Gregory R. Goodrich	SSG Stephen G. Martin	LTC Anthony L. Sherman
MSG Kelly M. L. Bolor	PFC Devin J. Grella	SGT Arthur S. Mastrapa	SSG Russell K. Shoemaker
SGT Federico G. Borjas	CPL Kelly B. Grothe	SSG Matthew Maupin	CPT Benjamin A. Sklaver
SPC Roy Buckley	MAJ Scott A. Hagerty	MSG Danny E. Maybin	SSG Benjamin J. Slaven
SPC Dustin R. Brisky	SPC David E. Hall	SPC Christopher D. McCarthy	LTC Albert E. Smart
MSG Thomas L. Bruner	SPC Robert E. Hall, Jr.	SSG James D. McNaughton	MAJ Charles R. Soltes, Jr.
CPT Brian M. Bunting	SGT James W. Harlan	SFC Otie J. McVey	SPC Carla J. Stewart
SPC Charles E. Bush, Jr.	SSG Darren Harmon	1SG Tobias C. Meister	SFC Douglas C. Stone
CPT Paul J. Cassidy	SGT Kenneth W. Harris, Jr.	SPC Christopher T. Monroe	SGT Michael R. Sturdivant
PFC Thomas D. Caughman	SFC David A. Hartman	MAJ Evan J. Mooldyk	SGT Joshua A. Terando
SPC Doron N. Chan	SSG Stephen C. Hattamer	SGT Melvin Y. Mora	SGT Steve Theobald
SPC Jonathan M. Cheatham	SPC Joshua T. Hazlewood	SSG Richard L. Morgan, Jr.	SGT Daniel J. Thompson
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