USA

SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

September 16, 2003

MEMORANDUM FOR ACTING UNDER SECRETARY OF DEFENSE
(ACQUISITION, TECHNOLOGY, AND LOGISTICS)
COMMANDER, US TRANSPORTATION COMMAND

SUBJECT: Actions To Improve Logistics And Global Supply Chain Management

Recently completed studies and analyses indicate significant logistics and global supply chain management improvement will be achieved if action is taken in departmental organizations, plans, policies, programs, processes and systems. Accordingly, the following actions are directed.

The Under Secretary of Defense (Acquisition, Technology, and Logistics) is designated as the Defense Logistics Executive (DLE) in addition to his other duties.

a. The DLE shall have authority to make changes necessary to integrate the global supply chain.

b. The DLE shall be advised by a Defense Logistics Board (DLB) in a manner analogous to the advice provided the Defense Acquisition Executive by the Defense Acquisition Board.

c. In coordination with the Chairman of the Joint Chiefs of Staff, the DLE shall prepare any directives, instructions, decision memos and suggest legislative changes.

d. Effective immediately, USD (AT&L) shall serve as Chair of the Joint Logistics Board pending its reorganization to meet the goals and objectives of the DLE.

The Commander, US Transportation Command is designated as the Distribution Process Owner (DPO).

a. The DPO shall improve the overall efficiency and interoperability of distribution related activities - deployment, sustainment and redeployment support during peace and war.

b. The DPO is to serve as the single entity to direct and supervise execution of the Strategic Distribution system. The DPO shall receive oversight from the DLE via the DLB. However, this will not change Commander, US Transportation Command's current reporting chain or direct access to me.

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Further, the DPO is directed to develop a draft DoD Distribution process directive defining DPO authority, accountability, resources, and responsibility to improve distribution and submit this to me within 30 days from the date of this memorandum. Unified Command Plan change recommendations, if any, will be prepared by the CJCS.

cc:
Chairman, Joint Chiefs of Staff
Military Departments
Combatant Commanders
Defense Logistics Agency